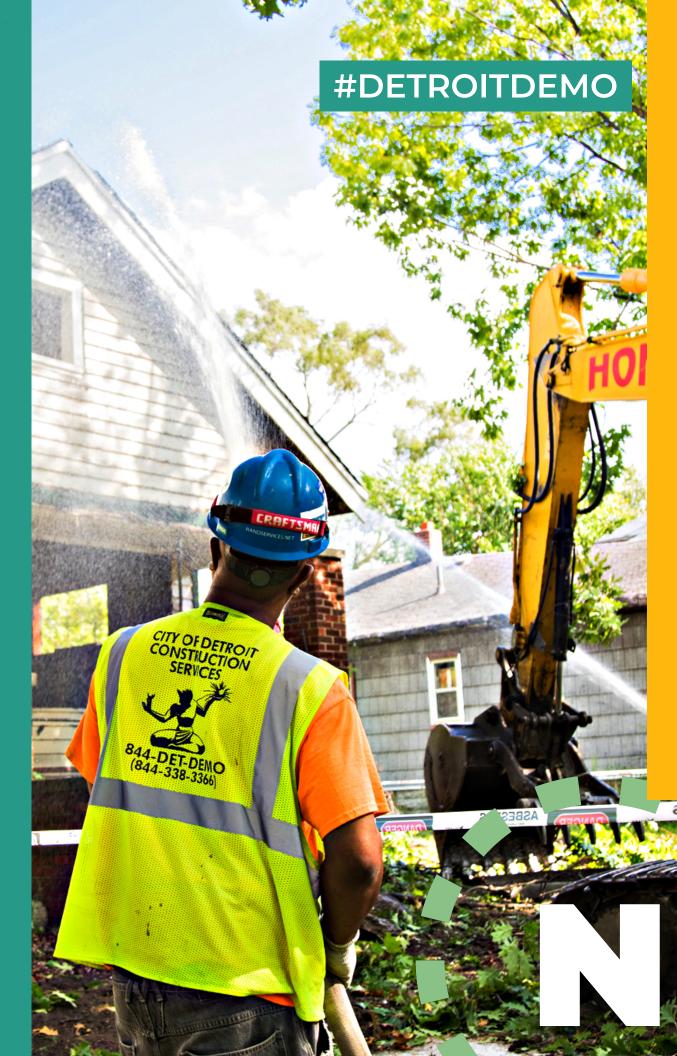
# Detroit Demolition Quarterly Report





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# **Quarter Q3 Q4 Q1 Q2**









# CONTRACTED 55

Homes assigned to a contractor for demolition

**ABATED** 

**59** 

Homes cleared for demolition

**KNOCKED** 

43

Homes demolished

**GRADED** 

18

Lots filled and seeded

# Neighborhood Improvement Plan Dashboard

**Third Quarter 2021** 





# **Planning and Strategy Unit**

**Data Driven Team** 

### 1 Assistant Director

4 Strategy & Planning Coordinators

6 Environmental Due Diligence Staff

3 Data Analysts

# Mission

Organize and collect detailed information to develop a demolition plan. While also working with the city's procurement team to ensure contracts are processed in accordance with the demolition plan.



**Strategy Team:** Develops strategy and package bids for release under Prop N.



**Environmental Due Diligence Team:**Oversees and monitors pre-demolition environmental services.



**Data Team:** Tracks all demolition activity using Salesforce.



# **Vacant Property Unit**

**Preservation of Properties** 

1 Assistant Director

3 Field Operation Supervisors

**5 Field Inspectors** 

6 Team Lead's

10 Workers

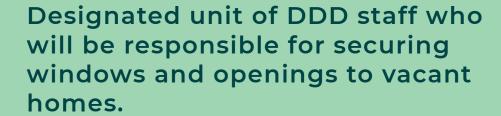
# Mission

Vacant Property Unit is a new dedicated team responsible for preserving/securing homes to prevent additional blight within your neighborhoods with funding provided by Proposal N.





Contractors will be responsible for removing trash and debris from vacant homes.





Contractors will be responsible for tarping or securing roofs on vacant homes to prevent further deterioration.



# Field Operations Unit

**Boots On The Ground** 

1 Assistant Director

1 Supportive Services Manager

2 Field Ops Specialist

1 Field Ops Manager

1 FieldSuperintendent

9 Field Liaisons

# Mission

Detroit Demolition's Field Operation Unit is responsible for overseeing and monitoring all demolition activity performed by contractors in the City.



Field staff is responsible for attending each demolition in person to ensure contractors are following policies and procedures outlined by the Demolition Department.



Field Operation staff is responsible for requesting each required permit from BSEED prior to demolition.



# **Compliance Unit**

It takes all us to do our part

### 1 Assistant Director

5 Program Analysts

3 Rehab Compliance Analysts

## Mission

Our Compliance
Team is responsible
for overseeing
administrative
compliance as it
relates to contractor
performance, discipline,
and invoicing.

Letters of Discipline Issued in Q1

Letters of Discipline violations are typically failures to meet administrative, invoicing, and performance responsibilities. A contractor may be disqualified from bidding on or being awarded new contracts or, in severe cases, terminated for LOD violations that have been substantiated.

0

Health & Safety Violations Issued in Q1 Health and Safety violations are issued to a contractor for violating local, state, or federal health and safety requirements. Infractions can be reported by the DDD field staff, (EGLE) inspectors and/or Detroit residents. A contractor may be disqualified from being awarded new contracts or, in severe cases, terminated for HSV violations.

### 12 Month Discipline Report

Date Issued	Infraction	Contractor	Notes	Notice of Appeal	Num: Properties	Outcome of	Disqualification	Disqualification End
Date Issueu	Type	Violation Name	Notes	Date	in Violation	Hearing	Start Date	Date
			Account Name: Detroit	Next (4 records)				
3/20/2020	HSV- MDEQ	VIO-000328	Failure to notify EGLE as early as possible before, but not later than, the following working day for an ordered demolition. No suspension due to COVID-19.	-	1	Substantiated	-	-
4/9/2020	LOD	VIO-000346	Letter of Discipline (LOD)-Emergency properties that have been knocked but the debris has not been loaded out. No suspension associated with 1st LOD. No appeal.	-	4	Substantiated	-	-
10/14/2020	Stop Work	VIO-000336	Illegal dumping of potential ACM onto adjacent site.	-	4	-	-	-
11/9/2020	HSV- MDEQ	VIO-000338	Multiple environmental EGLE violations. Did not appeal. Accepted responsibility.	-	2	Substantiated	11/10/2020	12/9/2020
3/8/2021	LOD	VIO-000352	LOD-Open Holes-over 30 days-4 properties. No suspension with 1st LOD.	-	4	Substantiated	-	-
3/23/2021	LOD	VIO-000359	LOD-Open Holes Over 30 days since knock-2 properties. Did not appeal.	-	2	Substantiated	-	-
			Account Name: DMC Cor	nsultants (1 record)				
4/6/2020	HSV- MDEQ	VIO-000333	EGLE violation: Failure to deposit asbestos containing waste in a Type II landfill. This address is the vacant lot next to demo address 1610 McKinstry. Appeals Board on hold due to COVID.	4/13/2020	1	-	-	-
			Account Name: Gayanga	Co. LLC (2 records)				
9/14/2020	HSV- MDEQ	VIO-000335	Failure to provide 10 working day notification for a debris pile located at 5124 Mitchell that was misidentified as 5112 Mitchell. Did Not Appeal. 30 day Suspension effective Sept 14, 2020 to Oct. 14, 2020.	-	1	Substantiated	9/14/2020	10/14/2020
12/2/2020	LOD	VIO-000341	LOD-Failure to Knock property by Planned Knock Date. Did not appeal. 1st LOD w/i 30 days.	-	1	Substantiated	-	-
			Account Name: J Keith Cor	nstruction <b>(1 record</b>	s)			
3/20/2020	HSV- MDEQ	VIO-000329	Failure to notify the AQD as early as possible before, but not later than, the following working day for an ordered demolition. Appeals Board on hold due to COVID.	3/27/2020	3	-	-	-
			Account Name: Juniors JRS Cor	struction, LLC <b>(5 re</b>	cords)			
11/25/2020	LOD	VIO-000339	Letter of Discipline (LOD) for failure to enter required data into Salesforce for Planned Knock Date Passed no Knock. Did Not Appeal. 1st LOD-No suspension.	-	2	Substantiated	-	-
12/8/2020	LOD	VIO-000340	Letter of Discipline (LOD) for failure to enter required data into Salesforce for Planned Knock Date Passed no Knock. Note: Property was knocked but they forgot to enter inform into SF. Did Not Appeal. 2nd LOD-No suspension.	-	1	Substantiated	-	-
1/8/2021	LOD	VIO-000343	LOD-Open Holes over 30 Days since knock-5 properties. No appeal.	-	5	Substantiated	-	-
1/15/2021	LOD	VIO-000344	LOD-Open Holes over 30 Days since knock-11 properties. No appeal.	-	11	Substantiated	-	-

1/25/2021	LOD	VIO-000345	LOD-Open Holes over 30 Days since knock-7 properties. No appeal.	-	7	Substantiated	2/2/2021	3/3/2021
			Account Name: Leadhead C	onstruction (1 reco	rd)			
12/2/2020	LOD	VIO-000342	LOD-Failure to obtain a valid Demolition Permit prior to knock. Did not appeal.	-	2	Substantiated	-	-
			Account Name: Moss Com	pany LLC (1 records	5)			
4/10/2020	HSV- MDEQ	VIO-000330	Failure to notify EGLE as early as possible before, but not later than, the following working day for an ordered demolition. 2. Failure to deposit asbestos containing waste material as soon as practical in a Type II landfill. Accepted responsibility.	-	1	Substantiated	4/14/2020	5/13/2020
			Account Name: RDC Construc	tion Services (1 rec	ords)			
4/24/2020	HSV- MDEQ	VIO-000334	Failure to notify the administrator as early as possible before, but not later than the following working day for an ordered demolition. No suspension due to COVID.	-	2	Substantiated	-	-
			Account Name: Salenbien Trucking	& Excavating Inc. (2	2 records)			
3/19/2020	HSV- MDEQ	VIO-000327	EGLE violations: 1)Failure to estimate the amount of RACM 2)Failure to contain in leak tight container 3)Failure to wet RACM that has been stripped. Appeals on hold due to COVID.	3/20/2020	1	-	-	-
4/9/2020	HSV- MDEQ	VIO-000332	EGLE violations: Failure to thoroughly inspect for asbestos. All appeals are on hold due to COVID.	4/14/2020	2	-	-	-
			Account Name: Sma	lley (1 record)				
3/11/2020	HSV- MDEQ	VIO-000324	Failure to thoroughly inspect for asbestos-14435, 14445, 14471 Livernois. No response letter to EGLE required from DBA. COVID-19-on hold.	3/11/2020	0	-	-	-
					57			

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# **JOBS**

DDD is committed to hiring Detroit Residents and returning citizens. Director Counts has set a goal to hire 80% returning citizens for DDD's Vacant Property Unit.

45
Employees Hired

56%

Detroit Residents

26
Vacant Positions To Fill



I have an opportunity to make a difference in a city that I love and in my community that I call home. I also want to prove to my family and my young granddaughter that there's no such thing as limitations."

Tasha Sewell

Field Operations Supervisor

# Proposal N Resolution Summary

September 2nd, 2020 City
Council approved a
resolution supporting the
administration's
commitment to the goals
of the Neighborhood
Improvement Plan.

Attached is a report detailing our progress through Q3 of 2021.

**Total Resolution Items** 

40

**Completed Resolution Items** 

26

In Progress Resolution Items

8

**Resolution Items Not Started** 





Reso #	Goal	Lead	Status	Comments
2	Establish a Detroit Vacant House Management Department.	DDD	Complete	Submitted same day as budget.
3	Establish a Neighborhood Improvement Plan Advisory Board.	Mayor Office	In progress	Names from 7 Council People submitted; Job description in draft form; Need to set up institutionalization of the advisory group; Clarify with procurement Council has interviewed their 3 appointment. City currently needs to interview 2 joint applicants as well.
4	Submit a vacant house management plan to City Council.	DDD	Complete	See Vacant Planning Unit Overview.
4.1	Establish a process for identifying all public owned vacant properties to be secured.	DLBA	Complete	City inventory tracked in Salesforce.
4.2	Develop a plan for securing all publicly owned salvageable vacant houses.	DDD	Complete	Currently hiring staff for DDD's Vacant Planning Unit who will be responsible for securing salvageable homes. See Vacant Planning Unit Overview.
5	Submit demolition contract packages to council.	ОСР	Complete; Release A	23 Contracts have been submitted and approved by City Counicl in Release A. Future releases are currently being developed.
6	Target and certify Detroit contractors & unemployed residents.	CRIO	Complete	CRIO has an outreach calendar; 1st round of outreaches are complete.
7	Set aside 30% of contracts for certified Detroit small and microbusinesses, and report to City Council the targeting and the awarding of those contracts.	ОСР	Complete; Release A	Over 50% met in Release A.
8	Submit to City Council report on non-Detroit Contractors.	ОСР	Complete; Release A	Submitted with Release A.
9	Develop ordinance outcome metrics.	ОСР	Complete	Detroit based business certification approved.
10	Develop a hiring plan for Neighborhood Improvement Plan.	DESC	Complete	
10.1	Implementation of Plan for hiring Detroiters.	DDD	Complete	See Third Quarter Report.
10.2	Implementation Plan for EO 2016- 1.	ОСР	Complete	Language added to appropriate contracts that the EO order applies; CRIO to attend pre-bid meetings to explain EO requirements.
10.3	Develop a gap analysis of hiring and training needs.	DESC	Complete	
11	Develop Neighborhood Improvement Employment Outreach marketing plan.	DESC	Complete	See Release A City Council Presentation.
12	Host employment fairs for contractors that do not qualify for the Detroit Resident Business Certification.	DESC	Complete; Release A	Detroit at Work has regular and scheduled interactions with all contractors through OCPs gatherings. We disseminate talent resources and discuss solutions to hiring challenges lifted by the contractors on an ongoing basis. We remain open to receiving requests for a fair through OCP connections should we determine that is indeed the best approach.
13	Submit vacant land plan to City Council.	HRD	Complete	Submitted by DLBA in Reso No. 3-01-2020
13.1	Evaluate and recommend new discount programs.	HRD	Complete	If the city requests a new discount program and city council approves, then the DLBA will implement. The DLBA currently provides discount programs a further discount program has not been factored into the currently submitted budget.

13.2	Evaluate and recommend methods to make it easier for Detroiters to acquire vacant land and housing.	HRD	Complete	
13.3	Recommend future plans for vacant lots.	HRD	Complete	
13.4	Implement Building Blocks program.	HRD	Complete	
13.5	Implement Vacant Land Policies.	HRD	Complete	Resolution No. 3-01-2020.
13.6	Implement Rehab Academy.	HRD	In progress	
14	Develop a plan for converting secured houses into rehabs.	HRD	Complete	
15	Develop outreach plan to CDOs.	HRD	In progress	
16	Develop rehab ad marketing strategy to assist lower income residents and seniors with purchasing rehabbed houses.	HRD	In progress	
17	Develop sustainable renovation standards.	HRD	Complete	Standards are completed and used in rehab and ready programs.
18	Submit quarterly reports to Council.	DDD	Complete	Attached is the our Third Quarter Report.
19	Develop and Implement deconstuction pilot.	DDD	In Progress	
20	Continue to complete neighborhood plans.	HRD	In Progress	Hoping to get first vendor under contract in Q3 of 2021.
21	Investigate 4 primary areas for neighborhood planning through 6 community meetings.	HRD	Not Started	Community meeting 1: ; Community meeting 2: ; Community meeting 3: ; Community meeting 4: ; Community meeting 5: ; Community meeting 6: Will start in the first portion of the planning process.
22	Submit side-lot, landscape and interim use strategies report for vacant land.	HRD	Not Started	In the scope of future planning study.
22.1	Develop land use policies that consider stormwater management and urban forests.	HRD	Not Started	In the scope of future planning study.
22.2	Develop plan for promoting and protecting public space.	HRD	Not Started	In the scope of future planning study.
22.3	Explore land ownership models.	HRD	Not Started	
22.4	Research long term leasing plan.	HRD	Not Started	
23	Develop plan for addressing non- structural blight and discouraging illegal dumping - Alley programming.	HRD	Complete	Currently it is an ongoing initiative within GSD.
24	Conduct door-to-door community outreach campacign about pathways out of foreclosure through CHC.	Mayor Office	Complete	170 families in the CHC Pilot. Door to door outreach ongoing through CHC.
26	Consider a procurement for services for soil, insurance and equipment from Detroit businesses.	DDD	In Progress	Second release: soil and insurance, First Independence and Leer.
27	Fund Home rehabilitation pilot program and notify Council in the event of a transfer of property to a CDO.	HRD	In progress	HRD has been working with CDO's.



Coleman A. Young Municipal Center 2 Woodward Avenue, Suite 1010 Detroit, MI 48226 Phone: (313) 224-3379

To: LaJuan Counts

From: Steven Morris

Date: April 15, 2021

Subject: Emergency Demolition City Council Quarterly Report-3<sup>rd</sup> Quarter

CC: Jay Rising, Tanya Stoudemire, John Naglick, Regina Greear

For 3<sup>rd</sup> quarter 2021, the Detroit Demolition Department (3D) incurred total Emergency Demolition expenses of \$1,163,420, of which \$460,573 was salary and benefit cost with the remaining being operating costs of \$702,847. This is 12% of the total fiscal year budget.

### **EMERGENCY DEMOLITION**

<b>Total Emergency Demolition Funding (Blight)</b>			
	Actual	Budgeted	Variance
Salaries/Benefits 3 <sup>rd</sup> Quarter	\$460,573	\$494,670	\$34,097
Operating Demo Expenses 3 <sup>rd</sup> Quarter	\$702,847	\$1,918,232	\$1,215,385
Total Variance			\$1,249,482

For 3<sup>rd</sup> quarter 2021, the Detroit Demolition Department (3D) incurred total Community Development Block Grant (CDBG) operating expenses of \$50,000. There are no salary/benefit costs charged to CDBG. This is 5% of the total fiscal year budget. It is anticipated the number of CDBG Emergency demolitions will decrease and the remaining funds will be enough to cover the rest of FY 21.

<b>Total Emergency Demolition Funding (CDBG)</b>			
	Actual	Budget	Variance
Salaries/Benefits (annual total)	\$0	\$0	\$0
CBDG Block Grant: (Emergency Demo)	\$50,000	\$256,511	\$206,511
Total Variance			\$206,511

[Title of Document] Page 2 of 2

### **Neighborhood Improvement Bond (Demolition)**

For 3<sup>rd</sup> quarter 2021, the Detroit Demolition Department (3D) incurred total expenses of \$22,516 of salary and benefit cost. There were 23 demolition contracts awarded totaling \$27.6 million (see table below).

Contractor	Ab	atement Total	De	molition Total	В	Backfill/Grade Total	Si	te Finalization Total	Group Total
Rickman Enterprise Group	\$	436,306.00	\$	477,189.01	\$	201,012.14	\$	67,304.25	\$ 1,181,811.40
Moss Co LLC	\$	262,191.00	\$	462,824.00	\$	162,000.00	\$	18,000.00	\$ 905,015.00
Detroit Next Inc	\$	349,191.00	\$	522,057.00	\$	71,400.00	\$	40,600.00	\$ 983,248.00
Inner City Contracting	\$	651,520.00	\$	503,090.00	\$	109,242.40	\$	106,367.60	\$ 1,370,220.00
SC Environmental Services LLC	\$	381,123.00	\$	1,073,026.00	\$	245,750.00	\$	14,750.00	\$ 1,714,649.00
Rickman Enterprise Group	\$	536,848.00	\$	701,556.59	\$	187,121.14	\$	67,304.25	\$ 1,492,829.98
Inner City Contracting	\$	324,030.00	\$	511,644.00	\$	111,099.84	\$	108,176.16	\$ 1,054,950.00
Detroit Next Inc	\$	319,690.00	\$	697,019.00	\$	76,500.00	\$	43,500.00	\$ 1,136,709.00
Inner City Contracting	\$	322,480.00	\$	523,110.00	\$	113,589.60	\$	110,600.40	\$ 1,069,780.00
Inner City Contracting	\$	188,070.00	\$	531,041.00	\$	115,311.76	\$	112,277.24	\$ 946,700.00
Juniors Jrs Construction	\$	158,405.00	\$	526,548.00	\$	336,000.00	\$	54,000.00	\$ 1,074,953.00
SC Environmental Services LLC	\$	216,037.00	\$	740,526.00	\$	178,000.00	\$	13,000.00	\$ 1,147,563.00
Rickman Enterprise Group	\$	275,080.00	\$	495,348.90	\$	173,565.00	\$	66,690.00	\$ 1,010,683.90
Juniors Jrs Construction	\$	338,227.00	\$	570,711.00	\$	336,000.00	\$	54,000.00	\$ 1,298,938.00
Inner City Contracting	\$	345,550.00	\$	649,684.00	\$	141,074.24	\$	137,361.76	\$ 1,273,670.00
SC Environmental Services LLC	\$	261,520.00	\$	719,006.00	\$	181,500.00	\$	13,500.00	\$ 1,175,526.00
Moss Co LLC	\$	265,922.00	\$	436,957.00	\$	162,000.00	\$	18,000.00	\$ 882,879.00
Inner City Contracting	\$	350,230.00	\$	560,805.00	\$	121,774.80	\$	118,570.20	\$ 1,151,380.00
SC Environmental Services LLC	\$	276,289.00	\$	813,962.00	\$	197,250.00	\$	14,250.00	\$ 1,301,751.00
SC Environmental Services LLC	\$	236,130.00	\$	786,961.00	\$	193,250.00	\$	14,250.00	\$ 1,230,591.00
SC Environmental Services LLC	\$	378,386.00	\$	911,019.00	\$	220,750.00	\$	14,750.00	\$ 1,524,905.00
SC Environmental Services LLC	\$	205,844.00	\$	1,018,053.00	\$	225,750.00	\$	14,750.00	\$ 1,464,397.00
RDC Contruction	\$	294,612.00	\$	729,725.00	\$	177,000.00	\$	88,500.00	\$ 1,289,837.00
Grand Total	\$	7,373,681.00	\$	14,961,862.50	\$	4,036,940.92	\$	1,310,501.86	\$ 27,682,986.28

<sup>\*</sup>Totals reflect contract award amounts as of March 2021. Contingency totals are not reflected.

Total NIB Demolition Funding			
	Actual	Budgeted	Variance
NIB Salaries/Benefits 3 <sup>rd</sup> Quarter	\$22,516	\$25,000	\$2,484
Operating Demo NIB Expenses 3 <sup>rd</sup> Quarter	\$0	\$0	\$0
<b>Total Variance</b>			\$2,484

If details are required, please request ODFS EMG Demo Quarterly Metrics 3<sup>rd</sup> Quarter. Let me know if you have any questions or would like to discuss.

Steven Morris

Office of the Chief Financial Officer

Office of Departmental Financial Services, Agency CFO

### 3rd Quarter FY21 FCA Project Area Vendor Payments

Invoice	PO#	Invoice Description	Invoice	Invoice	Supplier/Payee	Payment	Invoice	Amount
Number			Date	<b>Creation Date</b>		Date	Amount	Paid
19298-F	3031676	2521 McClellan - Final Grade	12-13-2020	01-18-2021	GAYANGA CO	01-22-2021	13,075.00	13,075.00
31403	3031671	4004 Harding	01-27-2021	01-27-2021	BLUE STAR INC	02-26-2021	29,477.51	29,477.51
31397	3031671	4525 Pennsylvania	01-27-2021	01-27-2021	BLUE STAR INC	02-26-2021	20,438.62	20,438.62
31396	3031671	4403 St. Clair	01-27-2021	01-27-2021	BLUE STAR INC	02-26-2021	24,264.78	24,264.78
19282-F	3031676	3530 Hurlbut - Final Grade	12-03-2020	01-08-2021	GAYANGA CO	01-15-2021	28,700.00	28,700.00
19307-F	3031676	1780 Hibbard - Final Grade	12-07-2020	01-08-2021	GAYANGA CO	01-15-2021	23,200.00	23,200.00
19310-F	3031676	1501 McClellan - Final Grade	12-08-2020	01-08-2021	GAYANGA CO	01-15-2021	27,250.00	27,250.00
19252-F	3029122	5184 Bewick - Final Grade	11-18-2020	01-08-2021	GAYANGA CO	01-15-2021	19,100.00	19,100.00
31398-R	3031671	4467 Cadillac	01-27-2021	03-01-2021	BLUE STAR INC	03-05-2021	21,286.80	21,286.80
02-4504W	3043689	4504 Beniteau	02-18-2021	02-18-2021	Detroit Next Inc.	03-19-2021	4,530.00	4,530.00
02-3523W-2	3043689	3523 Beniteau	02-17-2021	02-18-2021	Detroit Next Inc.	03-19-2021	3,887.00	3,887.00
02-3550W	3043689	3550 Beniteau	02-17-2021	02-18-2021	Detroit Next Inc.	03-19-2021	6,872.00	6,872.00
02-3511W	3043689	3511 Beniteau	02-17-2021	02-18-2021	Detroit Next Inc.	03-19-2021	7,164.00	7,164.00
02-3851W	3043689	3851 Beniteau	02-18-2021	02-18-2021	Detroit Next Inc.	03-19-2021	6,739.00	6,739.00
02-3505W	3043689	3505 Beniteau	02-18-2021	02-18-2021	Detroit Next Inc.	03-19-2021	13,378.00	13,378.00
02-3861W	3043689	3861 Beniteau	02-18-2021	02-18-2021	Detroit Next Inc.	03-19-2021	7,727.00	7,727.00
31393	3031671	4123 Pennsylvania	01-20-2021	01-27-2021	BLUE STAR INC	02-19-2021	16,473.76	16,473.76
31402	3031671	3841 St. Clair	01-20-2021	01-27-2021	BLUE STAR INC	02-19-2021	21,365.41	21,365.41
31406	3031671	9341 Graves	01-20-2021	01-27-2021	BLUE STAR INC	02-19-2021	14,706.46	14,706.46
31404	3031671	3499 Harding	01-20-2021	01-27-2021	BLUE STAR INC	02-19-2021	25,210.67	25,210.67
31394	3031671	4141 Pennsylvania	01-20-2021	01-27-2021	BLUE STAR INC	02-19-2021	19,880.23	19,880.23
31392	3031671	3815 Hurlbut	01-20-2021	01-27-2021	BLUE STAR INC	02-19-2021	18,982.45	18,982.45
31408	3031671	4420 Hurlbut	01-21-2021	01-27-2021	BLUE STAR INC	02-19-2021	22,370.61	22,370.61
31407	3031671	4700 St. Clair	01-21-2021	01-27-2021	BLUE STAR INC	02-19-2021	51,909.79	51,909.79
31405	3031671	4561 Cooper	01-21-2021	01-27-2021	BLUE STAR INC	02-19-2021	25,396.05	25,396.05
31401	3031671	4407 Pennsylvania	01-21-2021	01-27-2021	BLUE STAR INC	02-19-2021	52,386.25	52,386.25
31399	3031671	9327 Weyher	01-21-2021	01-27-2021	BLUE STAR INC	02-19-2021	16,701.76	16,701.76
31395	3031671	4078 Fairview	01-21-2021	01-27-2021	BLUE STAR INC	02-19-2021	22,165.41	22,165.41
01-3842D	3043689	3842 Beniteau	01-25-2021	01-31-2021	Detroit Next Inc.	02-19-2021	10,346.00	10,346.00
19318-ACO	3031676	1522 St Clair - Abatement Change Order	11-23-2020	01-18-2021	GAYANGA CO	02-05-2021	1,554.00	1,554.00
19291-ACO	3031676	3442 Bewick - Abatement Change Order	11-23-2020	01-18-2021	GAYANGA CO	02-05-2021	1,122.00	1,122.00
19291-F	3031676	3442 Bewick - Final Grade	01-13-2021	02-02-2021	GAYANGA CO	02-12-2021	28,200.00	28,200.00

19318-F	3031676	1522 St Clair - Final Grade	01-12-2021	01-29-2021	GAYANGA CO	02-12-2021	30,375.00	30,375.00
19281-F	3031676	2596 St Clair - Final Grade	01-12-2021	01-29-2021	GAYANGA CO	02-12-2021	25,425.00	25,425.00
19297-ACO	3031676	2997 Belvidere - Abatement Change Order	10-01-2020	01-29-2021	GAYANGA CO	02-05-2021	660.00	660.00
01-3850D	3043689	3850 Beniteau	01-25-2021	01-31-2021	Detroit Next Inc.	02-19-2021	10,297.00	10,297.00
31409	3031671	3495 St. Clair	01-21-2021	02-02-2021	BLUE STAR INC	02-19-2021	21,277.24	21,277.24
01-4407D	3043689	4407 Beniteau	01-25-2021	02-02-2021	Detroit Next Inc.	02-19-2021	6,740.00	6,740.00
02-3903W	3043689	3903 Beniteau	02-12-2021	02-12-2021	Detroit Next Inc.	03-12-2021	6,885.00	6,885.00
02-3499W	3043689	3499 Beniteau	02-12-2021	02-12-2021	Detroit Next Inc.	03-12-2021	3,969.00	3,969.00
31424	3031671	4790 St. Clair	02-24-2021	02-26-2021	BLUE STAR INC	03-26-2021	46,420.73	46,420.73

757,909.53 757,909.53

### Q3 Field Liaison Report

Date	Address	Field Liaison	Contractor
01/04/21	3742 Hogarth	Jeffery Schultz	Blue Star
01/05/21	4534 Fairview	Kareem Harris	Junior Jr's Construction
01/05/21	3802 Hogarth	Tony Rumphy	Blue Star
01/06/21	4661 Somerset	Gregory Pitts	Inner City Contracting
01/06/21	4785 Pennsylvania	Jeffery Schultz	Junior Jr's Construction
01/07/21	3794 Hogarth	Tony Rumphy	Blue Star
01/08/21	9612 Prairie	Kareem Harris	Blue Star
01/08/21	2716/2718 Tuxedo	Gregory Pitts	Inner City Contracting
01/08/21	2572 Beniteau	Tasha Sewell	Detroit Next
01/11/21	3818 Hogarth	Kareem Harris	Blue Star
01/11/21	8077 Chalan	Tasha Sewell	Gayanga
01/11/21	4036 Whitney	Tony Rumphy	Blue Star
01/11/21	3984 Lillibridge	Gregory Pitts	Junior Jr's Construction
01/12/21	9412 Prairie	Jeffery Schultz	Blue Star
01/12/21	8244 Roselawn	Kareem Harris	Blue Star
01/13/21	14269 Goddard	Tony Rumphy	Gayanga
01/13/21	1574 Ash	Tasha Sewell	Inner City Contracting
01/14/21	8144 Northlawn	Jeffery Schultz	Blue Star
01/14/21	3843 Beniteau	Kareem Harris	Detroit Next
01/19/21	4654 Scotten	Gregory Pitts	SC Environmental
01/19/21	4901 Ivanhoe	Tony Rumphy	Blue Star
01/19/21	3839 Beniteau	Tasha Sewell	Detroit Next
01/21/21	4843 Spokane	Kareem Harris	Blue Star
01/21/21	2220 S Edsel	Jeffery Schultz	Gayanga
01/22/21	3819 Hogarth	Gregory Pitts	Blue Star
01/26/21	5085 Seabaldt	Tony Rumphy	Blue Star
01/27/21	1978 E Grand Blvd	Jeffery Schultz	Inner City Contracting
01/27/21	3998 Beniteau	Tasha Sewell	Detroit Next
01/27/21	5208 Mitchell	Kareem Harris	Inner City Contracting
02/03/21	4501 32nd	Gregory Pitts	Inner City Contracting
02/11/21	4020 Whitney	Tony Rumphy	Blue Star
02/15/21	9606 Prairie	Jeffery Schultz	Blue Star
02/17/21	13927 Robson	Kareem Harris	Inner City Contracting
02/18/21	7300 Longacre	Gregory Pitts	RDC
02/19/21	4805 Hurlbut	Kareem Harris	Blue Star
02/19/21	2432 Woodmere	Tony Rumphy	Inner City Contracting
02/22/21	3107 Annabelle	Jeffery Schultz	Gayanga
02/23/21	1216 Liddesdale	Gregory Pitts	Gayanga
02/23/21	4506 Beniteau	Tasha Sewell	Detroit Next
02/25/21	4509 beniteau	Jeffery Schultz	Detroit Next
02/25/21	1716 Edison	Tony Rumphy	Inner City Contracting
03/02/21	2041 Elm	Tasha Sewell	Inner City Contracting

Date	Address	Field Liaison	Contractor
03/05/21	6333 Fenkell	Robert Hill	Inner City Contracting
03/10/21	17873 Dequindre	Levy Chapman	Salenbien
03/10/21	17873 Dequindre	Robert Hill	Salenbien
03/10/21	19815 Biltmore	Jeffery Schultz	Inner City Contracting
03/10/21	17873 Dequindre	Terry Moore	Salenbien
03/11/21	17802 McDougal	Terry Moore	Salenbien
03/11/21	17802 McDougall	Levy Chapman	Salenbien
03/12/21	1524 Taylor	Kareem Harris	RDC
03/12/21	6334 Miller	Levy Chapman	Salenbien
03/15/21	4034 Beniteau	Tasha Sewell	Detroit Next
03/15/21	4034 Beniteau Training	Terry Moore	Detroit Next
03/16/21	31 Harmon	Robert Hill	Salenbien
03/17/21	31 Harmon	Robert Hill	Salenbien
03/19/21	3826 wabash	Kareem Harris	RDC
03/19/21	4618 Beniteau	Tasha Sewell	Detroit Next
03/23/21	4849 Ivanhoe	Tony Rumphy	Blue Star
03/24/21	239 Throwbridge	Gregory Pitts	Inner City Contracting
03/29/21	7401 Grand River training	Terry Moore	Rickman
03/29/21	7401 Grand River	Robert Hill	Rickman
03/30/21	12138 Cherrylawn	Kareem Harris	Inner City Contracting
03/30/21	10334 Aurora	Jeffery Schultz	Inner City Contracting
03/30/21	12146 Broadstreet	Tony Rumphy	Leadhead
03/30/21	1704 Grand River. Training	Terry Moore	Rickman
03/30/21	7401 Grand River	Robert Hill	Rickman
03/31/21	12135 Cherrylawn	Tasha Sewell	Inner City Contracting
03/31/21	10075 Cedarlawn	Tony Rumphy	Inner City Contracting
03/31/21	4580 Beniteau	Kareem Harris	Detroit Next
03/31/21	11704 Birwood	Jeffery Schultz	Leadhead
03/31/21	7401 Grand River	Robert Hill	Rickman
04/01/21	12117 Cherrylawn	Kareem Harris	Inner City Contracting
04/01/21	15867 Marlowe	Tony Rumphy	Gayanga
04/01/21	6097 Northfield	Gregory Pitts	RDC
04/01/21	6103 Northfield	Gregory Pitts	RDC
04/01/21	6115 Northfield	Gregory Pitts	RDC
04/01/21	6109 Northfield	Gregory Pitts	RDC
04/01/21	11718 Birwood	Tasha Sewell	Leadhead
04/01/21	12028 Indiana	Kareem Harris	Inner City Contracting
04/01/21	11752 Birwood	Tony Rumphy	Leadhead
04/05/21	12210 northlawn	Jeffery Schultz	Inner City Contracting
04/05/21	12621 Birwood	Kareem Harris	Inner City Contracting
04/05/21	12216 Northlawn	Gregory Pitts	Inner City Contracting
04/05/21	11715 Birwood	Tony Rumphy	Leadhead
04/06/21	12349 Ilene	Gregory Pitts	Inner City Contracting

Date	Address	Field Liaison	Contractor
04/06/21	12029 Wisconsin	Jeffery Schultz	Inner City Contracting
04/07/21	6127 Northfield	Tasha Sewell	RDC
04/08/21	6347 Webb	Jeffery Schultz	Inner City Contracting
04/08/21	12666 Cherrylawn	Gregory Pitts	Inner City Contracting
04/09/21	8863 Rathbone	Jeffery Schultz	Inner City Contracting
04/09/21	11736 Kentucky	Tasha Sewell	Leadhead
04/09/21	12611 Northlawn	Kareem Harris	Inner City Contracting
04/09/21	6007 Northfield	Tony Rumphy	RDC
04/12/21	13103 Indiana	Gregory Pitts	Inner City Contracting
04/12/21	10506 Foley	Levy Chapman	Leadhead
04/12/21	12085 Cherrylawn	Terry Moore	Inner City Contracting
04/13/21	10408 Aurora	Levy Chapman	Inner City Contracting

As of 4/13/2021

