FORD / MICHIGAN CENTRAL STATION DEVELOPMENTS



ANNUAL COMMUNITY BENEFITS UPDATE MEETING

December 10th, 2020

MEETING AGENDA

- 1. WELCOME & INTRODUCTION
- 2. CBO MONITORING AND ENFORCEMENT
- 3. COMMUNITY BENEFITS
 PROVISIONS IMPLEMENTATION
 UPDATES
- 4. PROJECT UPDATES: DESIGN, PROGRAM, & CONSTRUCTION
- 5. NAC QUESTIONS AND DISCUSSION
- 6. GENERAL Q & A



SPECIAL THANK YOU TO THE NEIGHBORHOOD ADVISORY COUNCIL

- **Heather McKeon** Elected by Impact Area Residents
- Aliyah Sabree Appointed by Council President Brenda Jones
- Sheila Cockrel Appointed by At-Large Council Member Janeé
 Ayers
- Robyn Ussery Appointed by Council Member Raquel Castañeda-López
- David Esparza Appointed by Planning & Development
- Nicole Rittenouer Appointed by Planning & Development
- Mike Ransom Appointed by Planning & Development
- **Ken Jamison** Appointed by Planning & Development
- Monsignor Chuck Kosanke Alternate NAC Member
- **Jerry Paffendorf** Former NAC Member Elected by Impact Area Residents



CBO ENGAGEMENT PROCESS COMMUNITY IDENTIFIED IMPACTS

8 CBO Meetings

+545 Attendees

Over 3 Months

Local Hiring and Job Training Respect the Culture and People of the Neighborhood

Improve Mass Transit

Preserve and Invest in Affordable Housing Prioritize
Small
Businesses
and Buy Local

Use Local Contractors

ONCE CBO MEETINGS ARE COMPLETED



Community
Benefits Report is
sent the NAC &
posts to website

Monitoring & Enforcement Period: Annual Meetings and Biannual Compliance Reports

COMMUNITY BENEFITS PROVISION CONTENT

Enforcement Mechanisms for the Community Benefits Provision

Ex. Claw-back of City-provided-benefits, revocation of land transfers or land sales, penalties and fees

List of Benefits That Developer has Agreed to Provide

Requirement for Developer to Submit Compliance Reports

Community Engagement Requirements

ONCE CBO MEETINGS ARE COMPLETED

All documents and reports are posted on City of Detroit Website:

Detroitmi.gov/CBO

PDD hosts Public **Annual Update Meeting with NAC** and Developer (at least 2 years)



SEARCH



Home > Planning and Development Department > Citywide Initiatives > Community Benefits Ordinance > Past CBO Engagement

MICHIGAN CENTRAL STATION **DEVELOPMENT**





Planning and Development Department Coleman A Young Municipal Center 2 Woodward Avenue - Suite 808 Detroit, MI 48226 (313) 224-1339. Fax: (313) 224-1310

 Monday - Friday 9:00 am -5:00 pm

DEPARTMENT MENU

Documents



COMMUNITY BENEFIT MONITORING BY CRIO

THE ORDINANCE

The Community Benefits Ordinance TIER I requirements applies to a development project that has ...







The Civil Rights, Inclusion, and Opportunity Department (CRIO) monitors Tier I Projects under the Community Benefits Ordinance

CRIO is responsible for <u>monitoring, enforcing, and investigating</u> Community Benefits Commitments

- 1. A CRIO Inclusion Analyst will send the developer a biannual CBO status request letter and a reporting form. This form requires the developer to provide an update on all Community Benefits Agreement commitments
- 2. The Developer has 14 days to complete the reporting form
- 3. The Inclusion Analyst will review the submitted information and request a project walkthrough, documented proofs, and/or additional clarification within 14 days of the submission to verify commitments if necessary

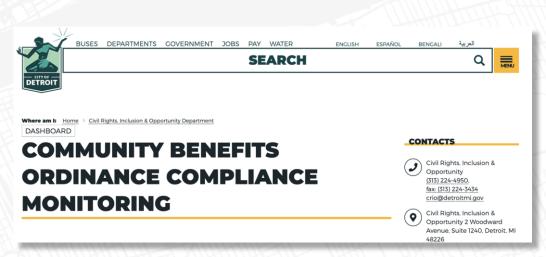
CRIO BIANNUAL REPORT

Ford / Michigan Central Station October 2020 Report Status

Status Update	Explanation	Commitments
	On Track- Actions taken towards satisfying commitment	28
	Off Track- Commitment not fulfilled	0
	Off Track-Compliance Plan Submitted	0
	Commitment Impacted by COvid-19	0
	Not Started- No action taken	7
	Additional information requested	0
Completed	Commitment fulfilled	8
Total Commitments		43

Reports are produced twice a year for projects 6 months and older

Reports can be found at: Bit.ly/cbocm



ENFORCEMENT

SEND US YOUR COMMENT OR CONCERN

bit.ly/CBOComment

- All Violations must be submitted in writing to CRIO using the link above
- Reported violations are shared with the Enforcement Committee
- CRIO investigates all allegations and presents findings in writing
- The Committee's findings are presented in writing to the NAC, Developer, and/or Complainant

CRIO DEPARTMENT CONTACT

Tenika Griggs

Incentives Compliance Manager

tenika.griggs@detroitmi.gov

O: (313) 224-3593 C: (313)671-6756

Jacob Jones

Inclusion Analyst

Jacob.Jones@detroitmi.gov

C: (586) 625-6496

www.detroitmi.gov/crio

COMMUNITY BENEFITS PROVISION UPDATES

COMMUNITY BENEFITS PROVISIONS OVERVIEW



Preserve and
Invest in
Affordable
Housing \$2.5
Million

Support
Workforce
Development
\$5 Million

Support
Neighborhood
Development
\$2.5 Million

Mitigate Construction Impacts

Continued
Engagement
with the
Community

Support &
Prevent
Displacement
of Local Small
Businesses

Engage Residents in Mobility Planning & Development Additional
Benefits
Requested by
the
Community

COMMUNITY BENEFITS PROVISIONS OVERVIEW



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Mitigate Construction Impacts

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Engage
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Mobility
Planning &
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Additional
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Requested by
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Community

COMMUNITY BENEFITS PROVISIONSINVESTMENT BY FORD



\$6 MILLION INVESTED TO DATE

\$10 MILLION INVESTMENT

AFFORDABLE HOUSING

\$2.5 Million

GOAL \$2.5 Million

WORKFORCE DEVELOPMENT

\$2 Million

GOAL \$3 Million

NEIGHBORHOOD DEVELOPMENT

\$1 Million

GOAL \$2.5 Million

RFP COMMUNITY GRANTS for Education & Youth Development

\$500,000

GOAL \$2 Million

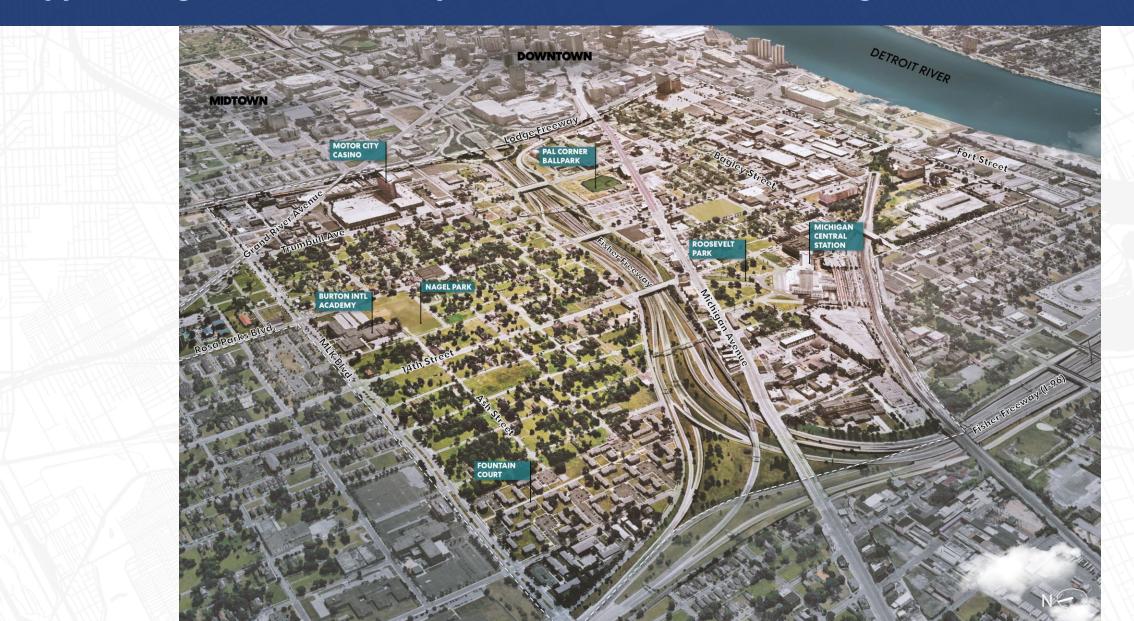
COMMUNITY BENEFITS PROVISIONSSupport Neighborhood Development – \$2.5M Investment

Commitments

- Developer is committed to participating in the City's Greater Corktown planning process
- Developer's investment to the Strategic Neighborhood Fund (SNF) could support streetscape and mobility improvements, including traffic engineering studies, pedestrian and cyclist improvements and other changes to be determined through a neighborhood planning process to mitigate or address the specific impacts raised by the Neighborhood Advisory Council (NAC)
- To the extent possible, these funds may be invested in the following targeted activities:
 - 1. Funding the rehabilitation of City parks in the Impact Area
 - 2. Home Repair Assistance through Grants and 0% Loans
 - 3. \$750,000 Neighborhood Improvement Fund

Support Neighborhood Development – Greater Corktown Neighborhood Framework





FRAMEWORK ENGAGEMENT AT A GLANCE



FALL 2019

WINTER 2019/20

SUMMER 2020

FALL 2020

ONGOING

INDIVIDUAL CONVERSATIONS

BI-WEEKLY PROJECT NEWSLETTERS

BLOCK CLUB MEETINGS AND HOUSE PARTIES

CONCURRENT EFFORTS

MDOT Michigan Avenue PEL Study

Ford Motor Company Michigan Central Planning

SPRING 2019

FRAMEWORK GUIDING PRINCIPLES



Corktown for Everyone



Sustainable and Resilient

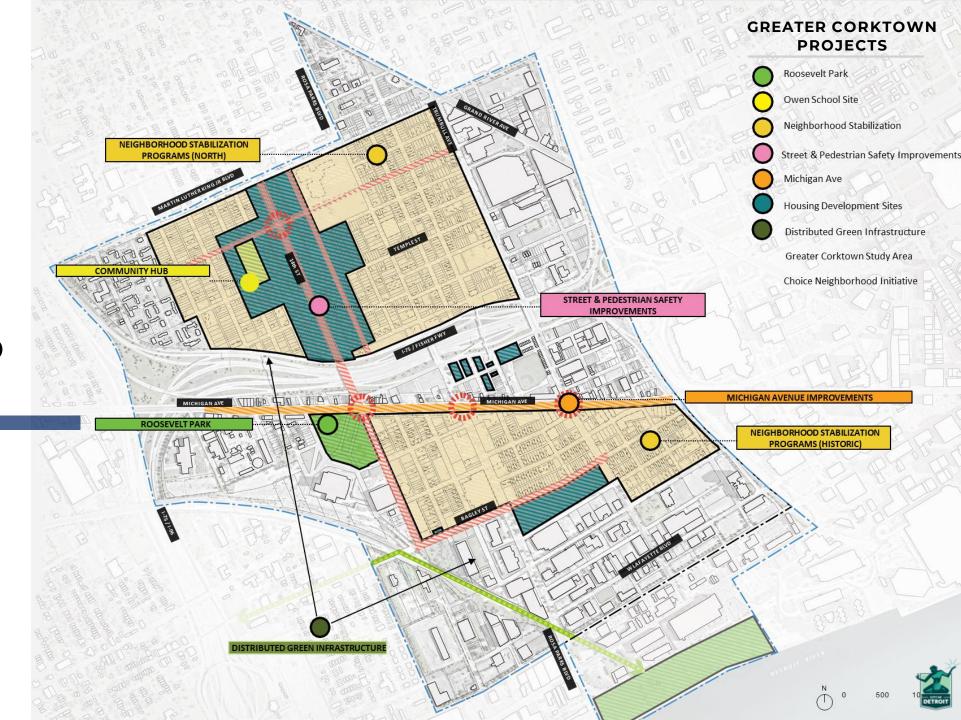


History and Heritage

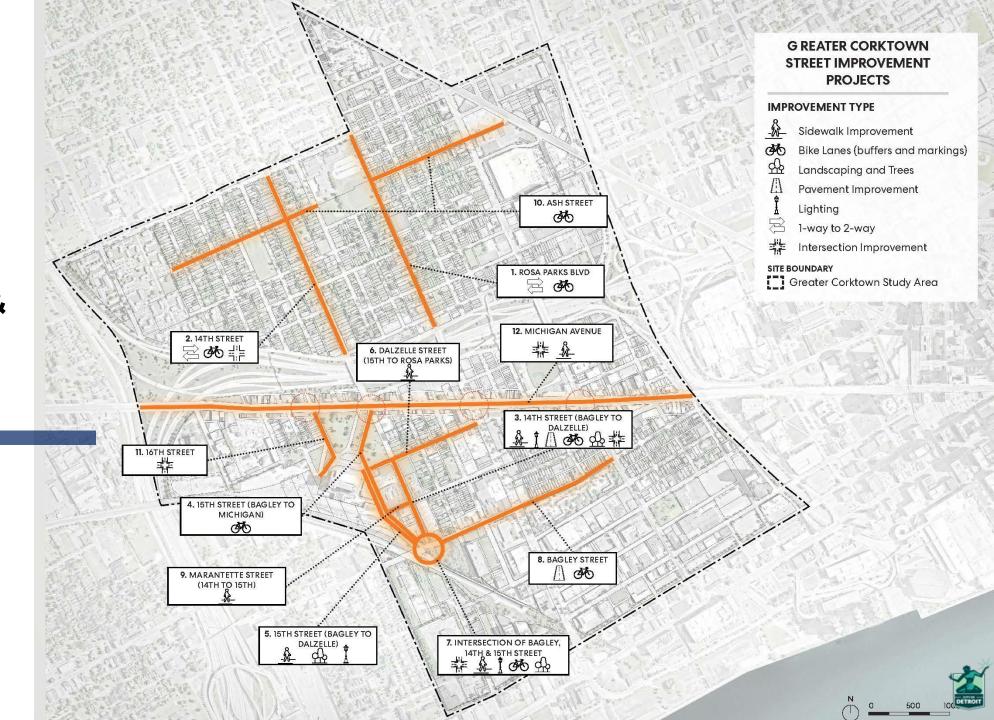


Safe Streets

PRIORITY NEIGHBORHOOD PROJECTS



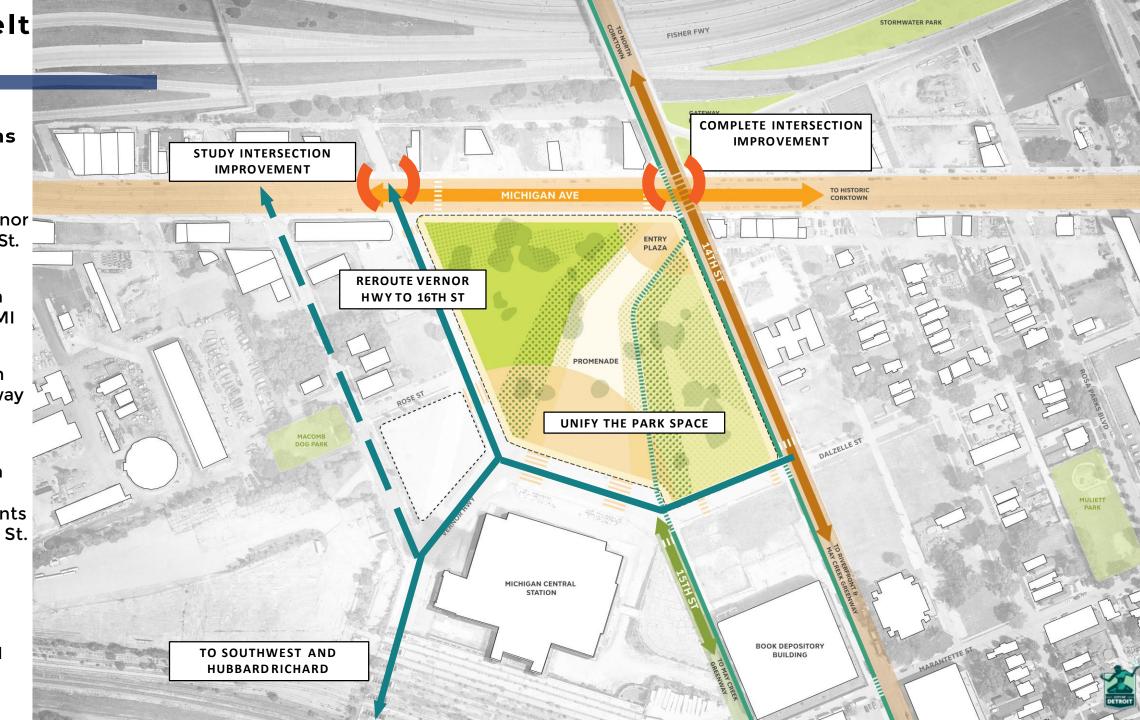
SAFE STREETS & IMPROVED PEDESTRIAN MOBILITY



Roosevelt Park

Short Term Interventions (Phase I)

- Reroute existing Vernor Hwy to 16th St.
- Improve intersection @14th St. & MI Ave
- Convert 14th
 St. to two-way
 street
- Study intersection signal improvements at 16th & 17th St.
- Create safe pedestrian crossings around the park & at MI Ave



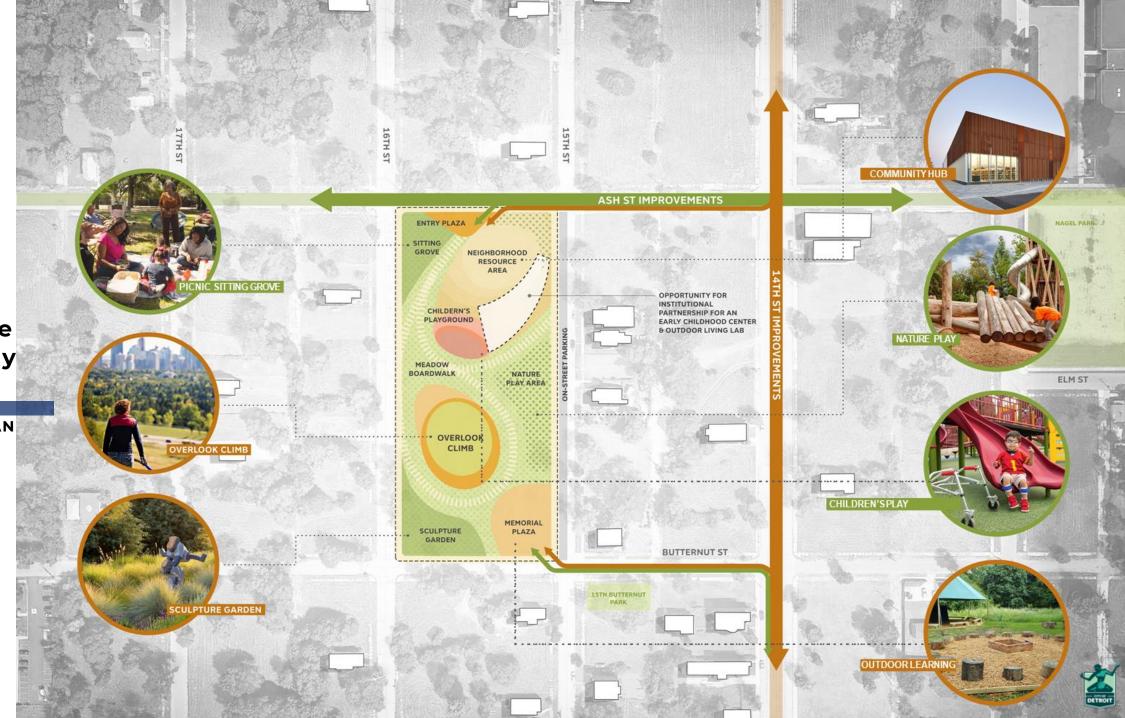


Roosevelt Park

NEIGHBORHOOD CONNECTIVITY



SAMPLE SITE PLAN





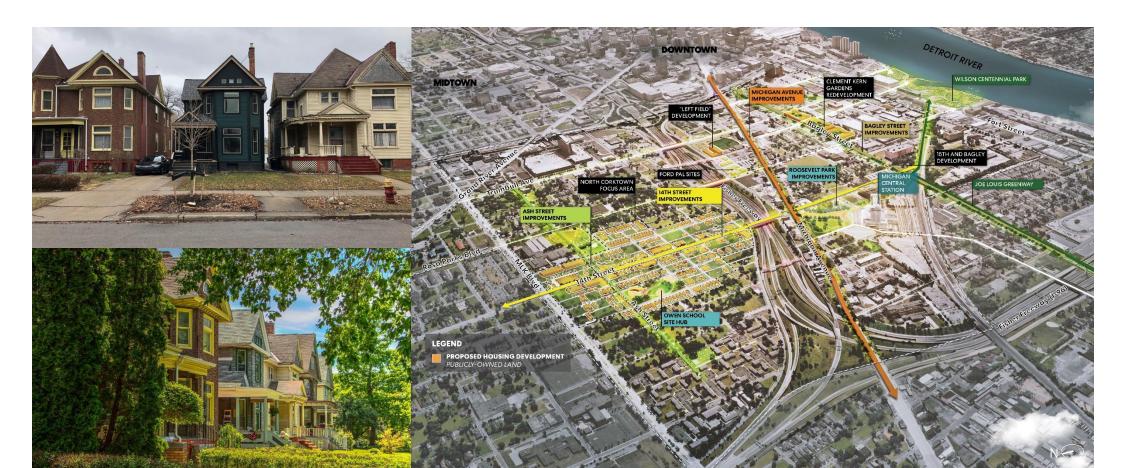
Create and Protect Affordable Housing - \$2.5M Investment

Commitment

Invest a total of **\$2.5 Million** in the Affordable Housing Leverage Fund, which, to the extent possible, may be invested in projects that preserve affordable housing in the Impact Area

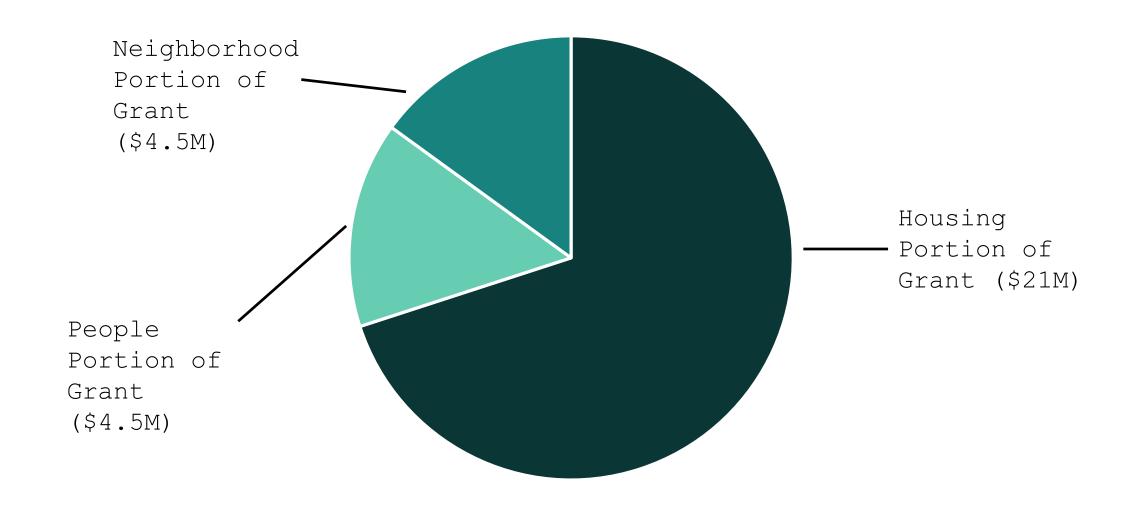
Choice Neighborhoods Initiative Overview

- The City of Detroit is pursuing a Choice Neighborhoods Initiative Implementation grant from HUD to support the anticipated housing demand
- CNI awards grants of up to \$30 million for the implementation of a comprehensive neighborhood revitalization strategy, or Transformation Plan





Choice Application Organization Chart



Maximum Grant Award of \$30 Million



Housing Plan Summary

- Planning for <u>841</u> new construction units
- Have identified 4 "sites"
- 175 total parcels = 28 acres
- All sites will be fully mixedincome
- For rent & for sale options
- Preservation of 116 regulated affordable units

FOR RENT PROGRAM

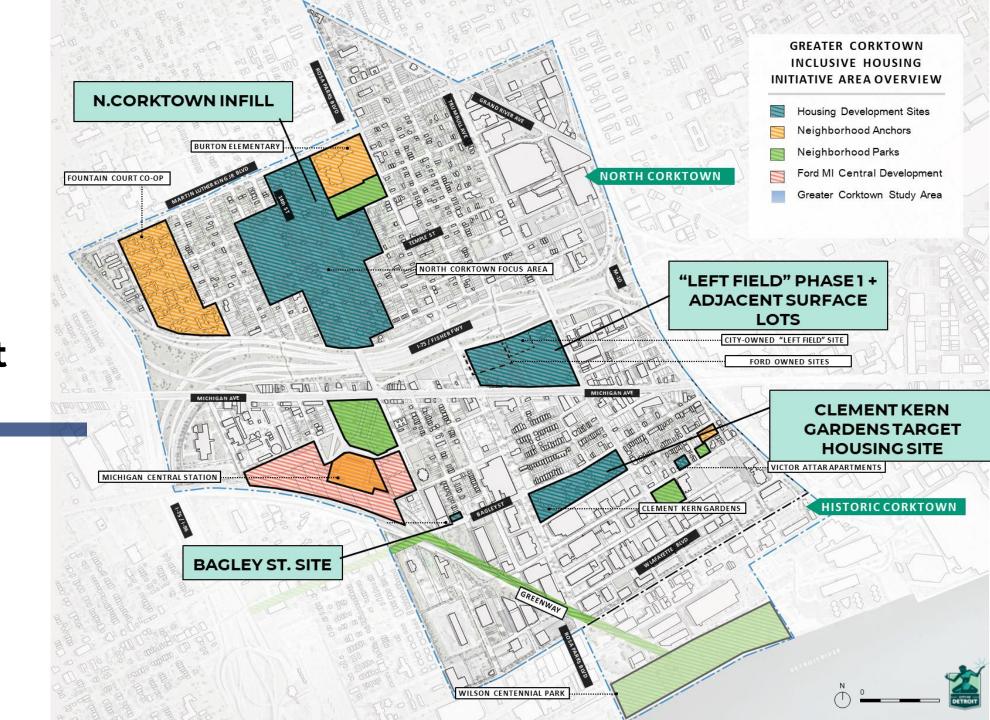
Affordability	Total (Approx.)
30% AMI and lower	152
50 - 60% AMI	165
60 - 80% AMI	165
80 -120% AMI	158
Market Rate	161
Total	801

FOR SALE PROGRAM

Affordability	Total (Approx)	
80% AMI	10	
120% AMI	30	
Total	40	



Housing Development Sites





Greater
Corktown
Area:
Future

Support Neighborhood Development – Home Repair Program



Ford MCS Home Repair Program – Guidelines for CBO Impact Area

- \$750K fund = up to 50 home repair recipients
- ~2000 households in the Impact Area
- A process to prioritize applicants is necessary in order to select the recipient households

Prioritizations include:

- Lowest incomes will be prioritized first
- · Length of homeownership will be prioritized second

Requirements include:

- Must be owner occupant within Impact Area, in a home of 4 units or fewer
- Household income must be less than 80% of HUD Area Median Income (AMI)
- Property taxes are not delinquent, or are in a current tax payment plan
- Household has not received a City of Detroit home repair grant in past 10 years

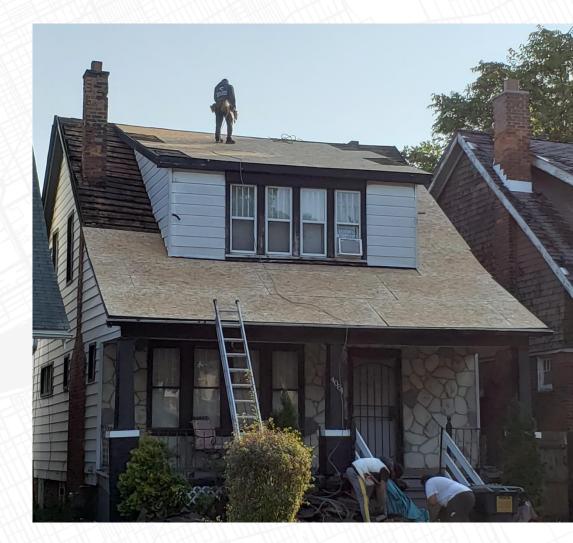


Support Neighborhood Development – Home Repair Program



Ford MCS Home Repair Program Timeline

- Friday, December 11 (tomorrow): Applications open
- January 22, 2021: Applications close
- February 15, 2021: Recipients selected & notified
- Late Feb April 2021: Home assessments & walkthroughs
- April May 2021: Recipient repair selection & procurement process



Receive meeting information @ bit.ly/fordhomerepair & email questions to fordhomerepair@detroitmi.gov

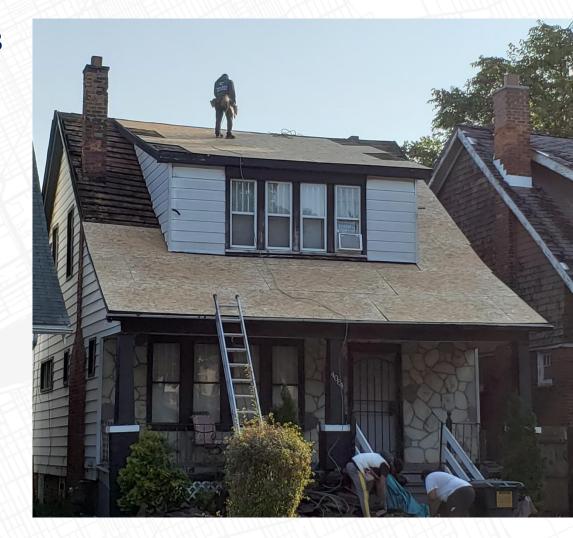
Support Neighborhood Development – Home Repair Program



Ford MCS Home Repair Program - Next Steps

Informational meeting will be held and recorded next Thurs, December 17th @ 6pm

- Receive zoom meeting details (and any forthcoming meeting details) by providing your contact information at <u>bit.ly/fordhomerepair</u>
- We will introduce program requirements, how to apply and how to work with us to ensure residents' applications are complete
- We will stay on until all questions are answered



Receive meeting information @ bit.ly/fordhomerepair & email questions to fordhomerepair@detroitmi.gov

Support Neighborhood Development – Neighborhood Improvement Fund



Community Foundation for Southeast Michigan (CFSEM) Proposal

- Use the \$750k allocation to establish a "Field of Interest" Permanent Endowment Fund with CFSEM
- Would create a permanent fund available to support programs and projects serving the CBO Impact Area (Corktown, Hubbard Richard, North Corktown)
- Fund would have a broad purpose, e.g. "Support Neighborhood Improvement"
 - Will establish annual grant guidelines to meet community needs as they change
- With initial \$750k endowment; ~\$30k in interest income available for grants per year
 - This amount can grow as the endowment grows through interest or future contributions
 - The CFSEM Board of Directors annually determines the percentage of funds available to maintain fund stability maximum of 5% less administrative fees can be granted annually

Support Neighborhood Development – Neighborhood Improvement Fund



Community Foundation for Southeast Michigan (CFSEM) Proposal

- Individual grant sizes can range from \$2,000 to \$10,000 or more
- Applicants must be a 501(c)3 non-profit or have a fiscal sponsorship agreement with one
- CFSEM has a standard grant application that can be adapted to the needs of the neighborhood
- CFSEM will build a robust community outreach plan with public Q & A sessions, office hours, and technical assistance for applicants
- CFSEM Board makes grant decisions with the advisement of a Board subcommittee comprised of local leaders with knowledge of Detroit neighborhoods

Ford Neighborhood CBO Commitments

Affordable Housing	\$2.5 million
Preservation and creation of affordable housing units within Impact Area	\$2.5 million
Neighborhood Improvements	\$2.5 million
Owner-occupied home repair grants	\$750,000
Implementation of priority neighborhood projects (identified in Framework study)	\$1 million
Annual mini-grant program	\$750,000
TOTAL AMOUNT	\$5 million*

^{*}An additional \$5million is being committed to Workforce Development opportunities



Ford Neighborhood CBO Commitments

Affordable Housing

Preserve and invest in affordable housing

Ford CBO Funding	Additional Capital	Use	Total Neighborhood Impact
\$2.5 million	\$1.2 million (LIHTC Award, annually for 10 years) \$21 million (Choice Neighborhood) \$14 million (Private Capital from ACD and TCB)	Preserve 116 units of regulated affordable housing Create 840 new housing units, 80% of which will be income restricted	\$38.7 million
TOTAL AMOUNT: \$2.5 million	\$36.2 million		\$38.7 million



Ford Neighborhood CBO Commitments

Neighborhood Improvements

Support improvements in

Ford CBO Funding	Additional Capital	Use	Total Neighborhood Impact
\$750,000	-	Owner-occupied home repair grants	\$750,000
\$1 million	\$19 million	Roosevelt Park improvements Critical pedestrian infrastructure repairs Improving access to community amenities	\$20 million
\$750,000	-	Neighborhood mini-grant program	\$750,000
TOTAL AMOUNT: \$2.5 million	\$19 million		\$21.5 million



Support Workforce Development - \$5M Investment



Commitments

- \$2M developer commitment specifically to be invested in workforce development; scholarships and programs for Impact Area youth pursuing careers in STEAM and/or other community programs to be decided upon with community input
- Developer creates a local hiring hall to serve as an established entry point for Detroit residents to enable Impact Area residents to apply for Ford job openings and to be referred to job training resources
- Developer will continue to support Wayne County Community College as a local resource
- Developer will comply with City's Executive Orders concerning employing 51% Detroiters in construction workforce and 30% of contract spending with Detroit Headquartered and/or Based Businesses
- \$1M developer contribution to Grow Detroit's Young Talent
- \$1M developer contribution to Detroit a Work supporting other workforce training programs
- \$1M developer contribution to the Golightly Career Technical Education Center



Support Workforce Development – Grow Detroit's Young Talent (GDYT)

Commitment

- **\$1 Million** commitment by Ford to Grow Detroit's Young Talent (GDYT)
- Ford commitment will support GDYT program providing paid summer jobs for Detroit youth
- Targeted outreach to youth and employers in the impact area



<u>Update</u>

- **In 2020** Ford contributed \$500,000 to Grow Detroit's Young Talent (GDYT), with the balance to be delivered in 2021
- This supported 391 Detroit youth
- 106 youth from impact area participated
- 11 employers from impact area participated in GDYT during 2020
- Information on participating as an employer or intern available at <u>gdyt.org</u>



Support Workforce Development – Career Technical Education (CTE)

UPDATE - CAREER TECHNICAL EDUCATION

- Career Academy launched Fall 2020 with 9th grade 'Introduction to Advanced Manufacturing' at Southeastern High School
- Detroit Public Schools Community District shifting CTE programming from Golightly to Southeastern HS
- Phase 1 of construction at Southeastern HS was completed in November
 - 3 classrooms were renovated to house 'Intro to AM' and 'System Networking' classes
- COVID has delayed rollout of additional courses at Southeastern -Working with DPSCD to develop revised timeline









Support Workforce Development – Detroit at Work Adult Training

Commitment

\$1 Million commitment by Ford to:

- Support training and wrap-around services through Detroit at Work
- Training programs focused on technology, advanced manufacturing, skilled trades / construction
- Detroit at Work programs are free for residents
- New Detroit at Work Career Center on Bagley at the International Welcome Center

Update

- COVID has suspended most of our training programs; have pivoted to virtual learning where possible
- Detroit at Work Career Center on Bagley at the International Welcome Center opened November 2019
- Ford Fast Track program launched September 2020 with 21 participants; 2nd cohort tentatively set to start Q1'21

Detroit residents seeking job opportunities or free training can visit DetroitatWork.com



COMMUNITY BENEFITS PROVISIONSINVESTMENT BY FORD



\$6 MILLION INVESTED TO DATE

\$10 MILLION INVESTMENT

AFFORDABLE HOUSING

\$2.5 Million

GOAL \$2.5 Million

WORKFORCE DEVELOPMENT

\$2 Million

GOAL \$3 Million

NEIGHBORHOOD DEVELOPMENT

\$1 Million

GOAL \$2.5 Million

RFP COMMUNITY GRANTS for Education & Youth Development

\$500,000

GOAL \$2 Million



Michigan Central

NAC Annual Meeting
December 10, 2020

CBO 2020 Recap & Other Initiatives





Affordable Housing

 Choice Neighborhood Initiative



Neighborhood Development

- Vernor viaduct clean up
- Michigan Central Station halfmoon landscaping



Training and Job Opportunities

- Fast Track Job Program
- Community Grants
- GDYT Internship



Existing and New Retail and Services

- Utilize local vendors for events & activations
- Ford Fund delivery services



Additional Benefits Requested by the Community

- Environmental Protect Plan (EPP) updates
- Site Plan promoting walkability, adding neighborhood connections, green spaces, public plazas, etc.
- Bagley Parking Hub public amenities
- Ford Resource & Engagement Center (FREC)



Mobility Initiatives

Newlab studios



Community Engagement

- Community meetings
- Listen and learning sessions
- Halloween at MCS
- Newsletters
- Information Center
- Art strategy across the development
- Capturing Belief 2019
 Community Grant awardee –
 walking art exhibit at MCS

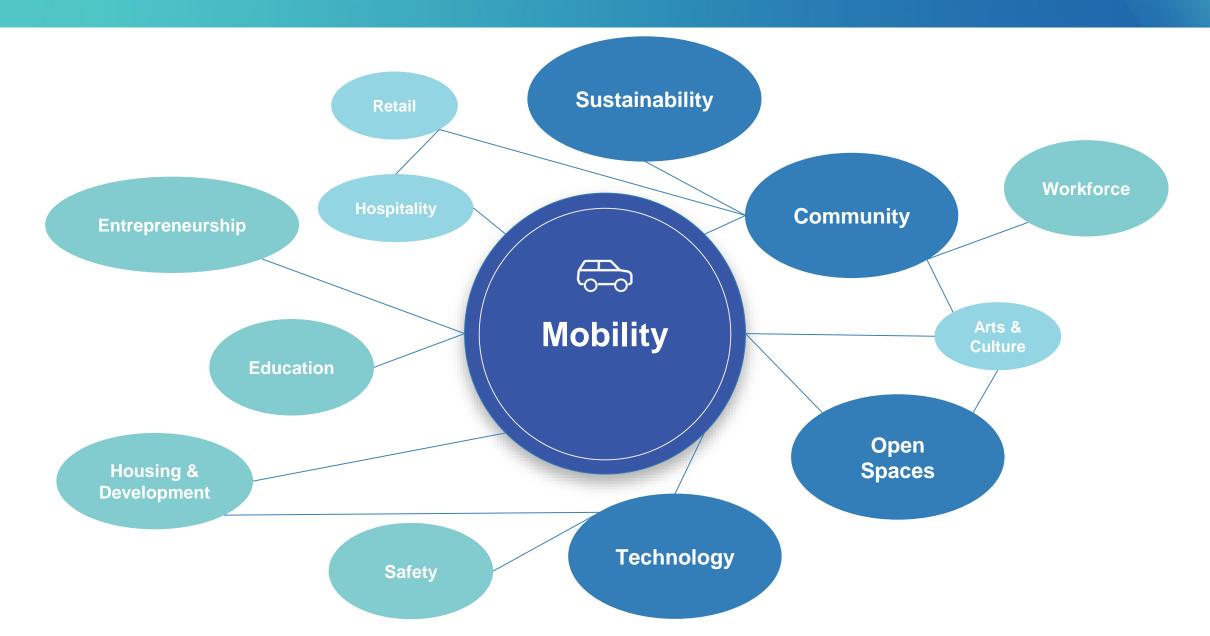
Michigan Central Vision

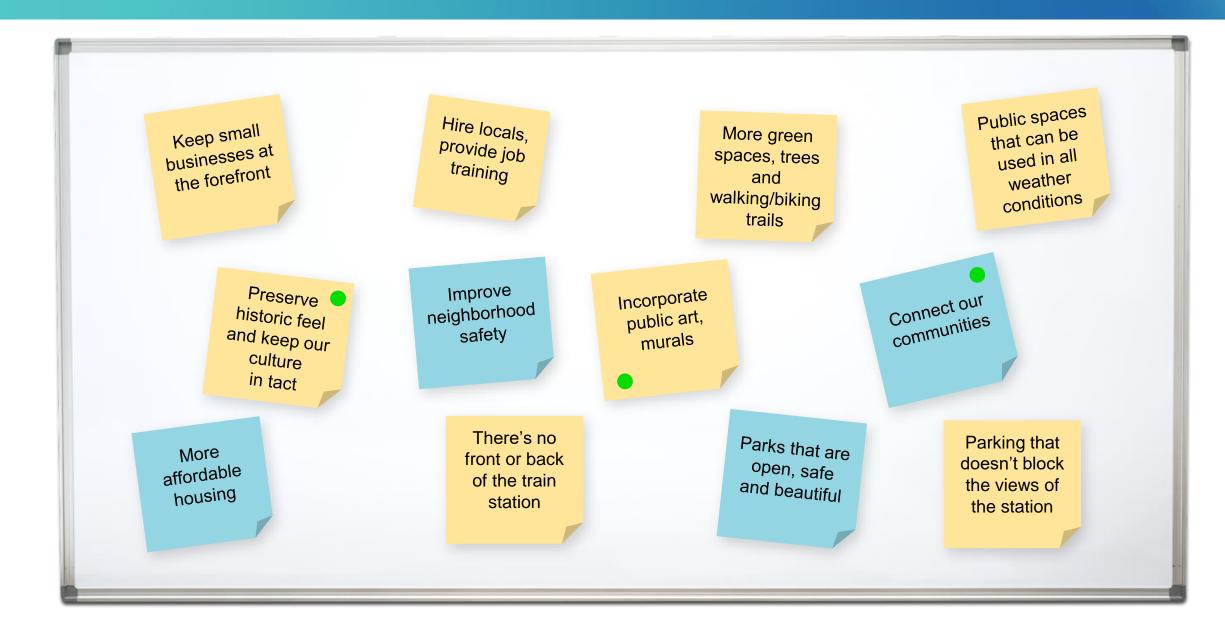




Creating Opportunities

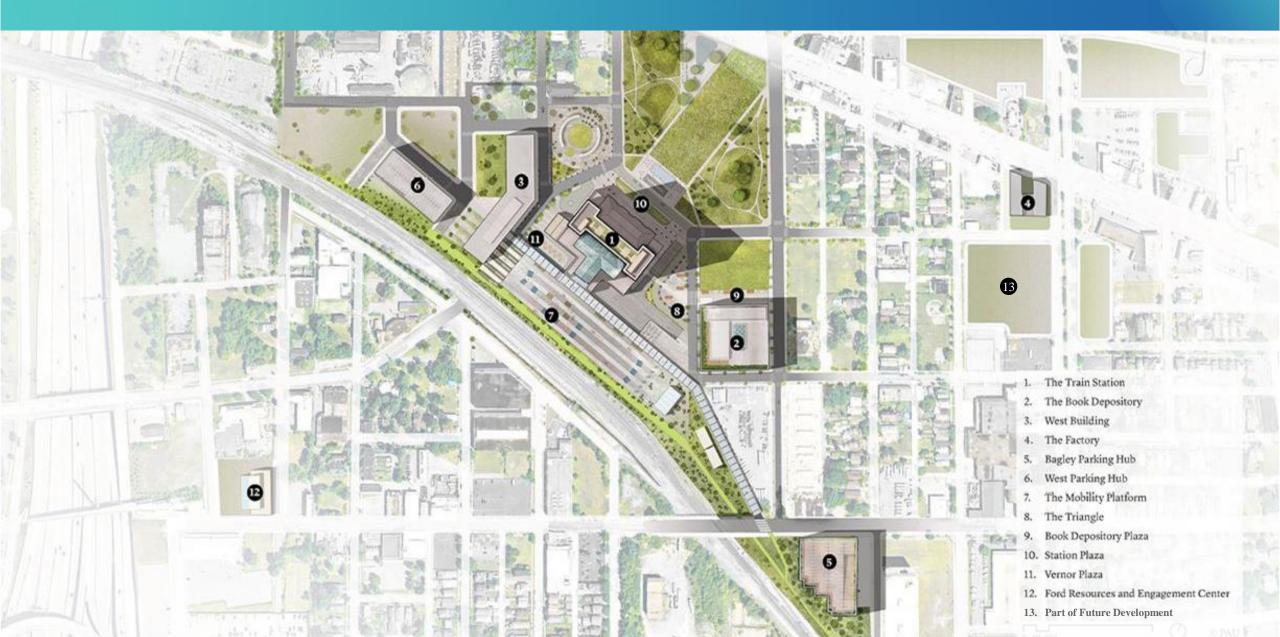






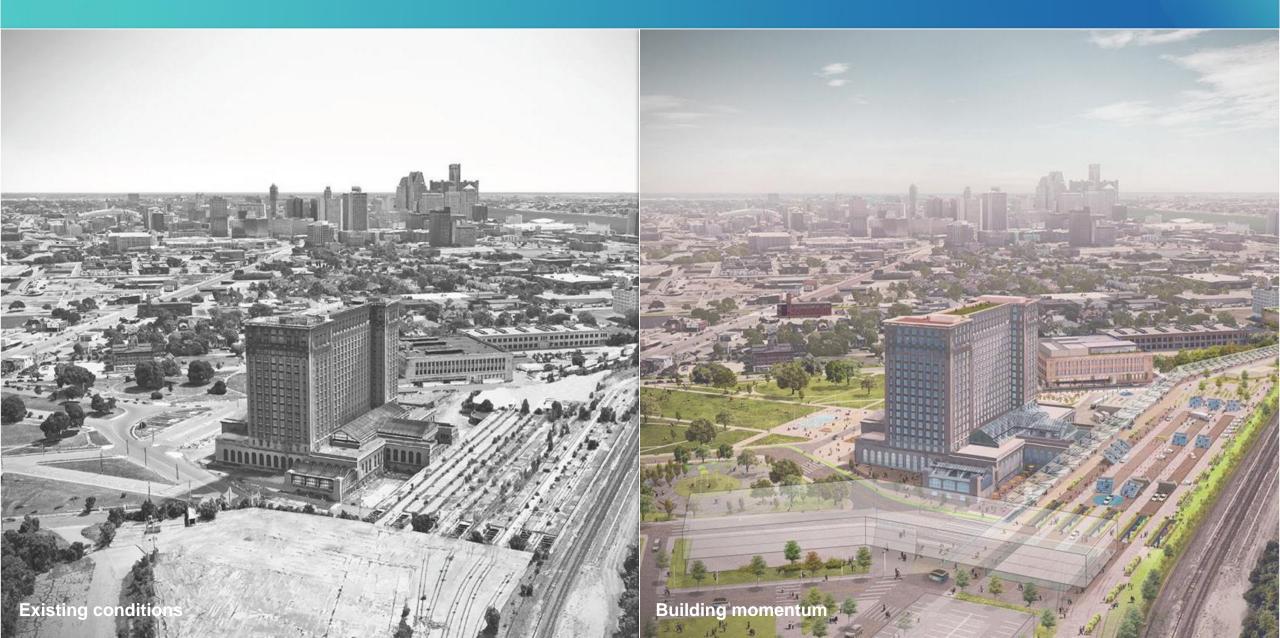
Michigan Central Site Plan





Michigan Central





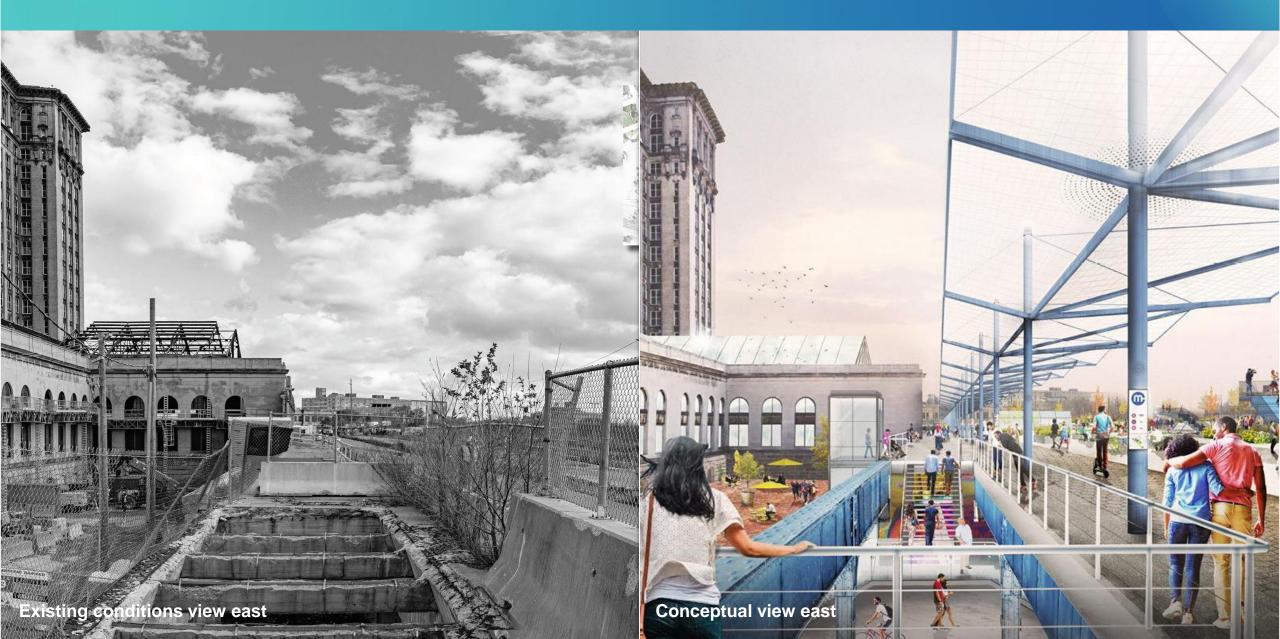
Vernor Highway





Train Station South Arrival





The Platform







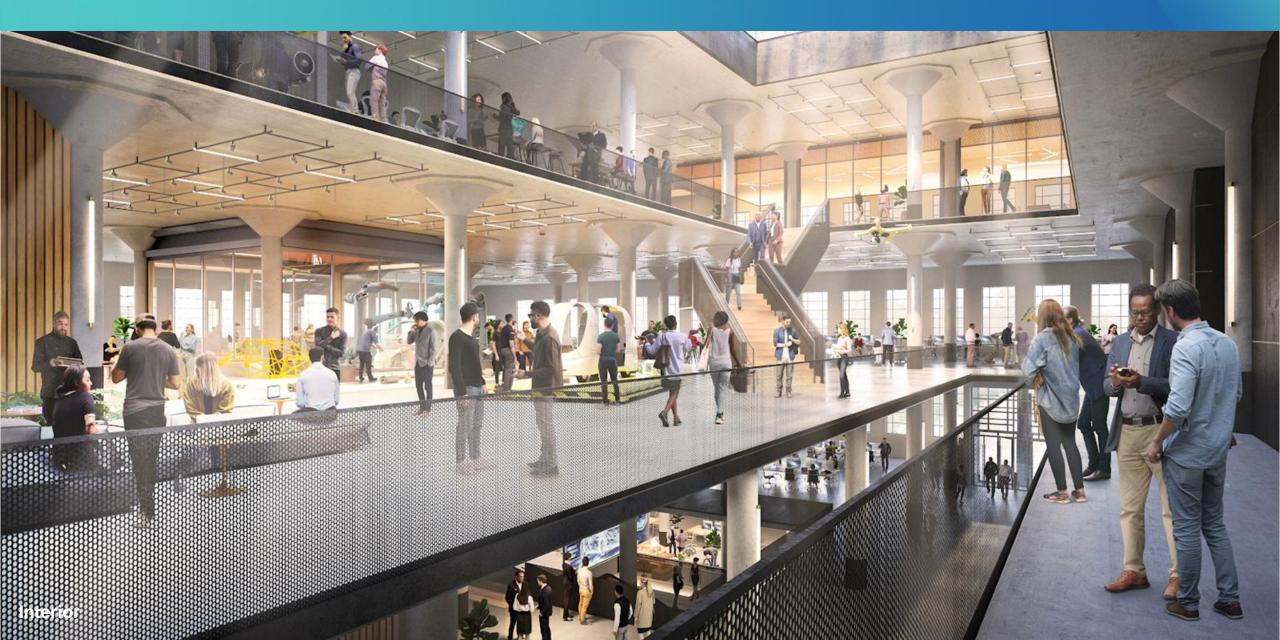




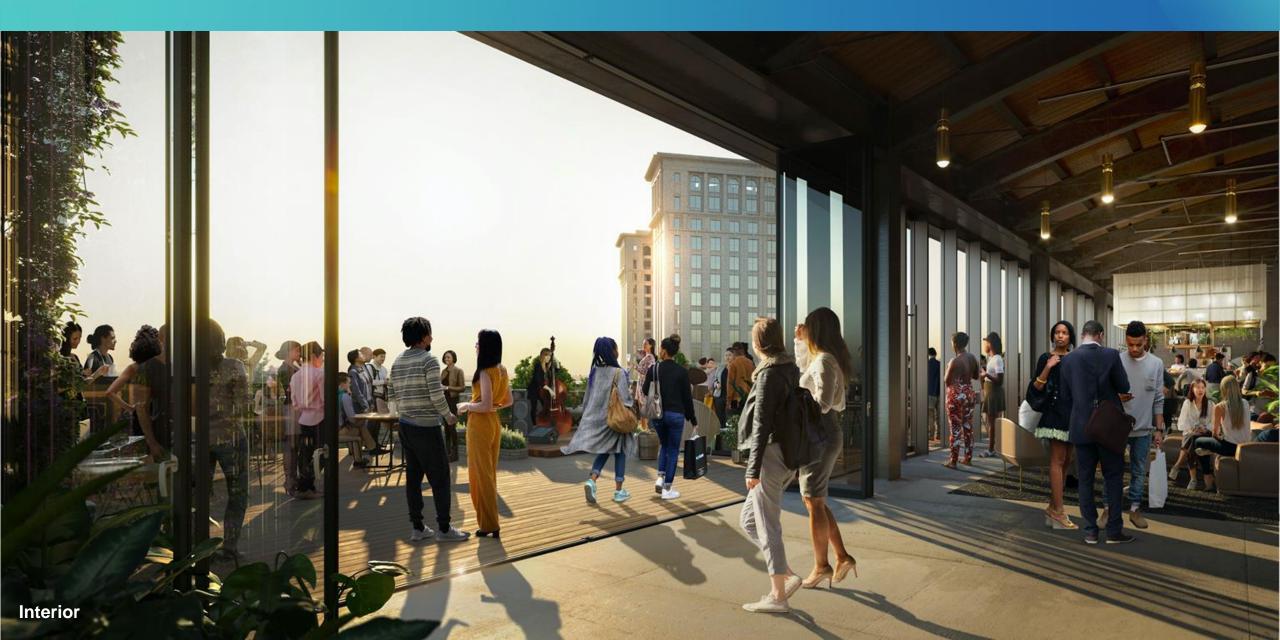






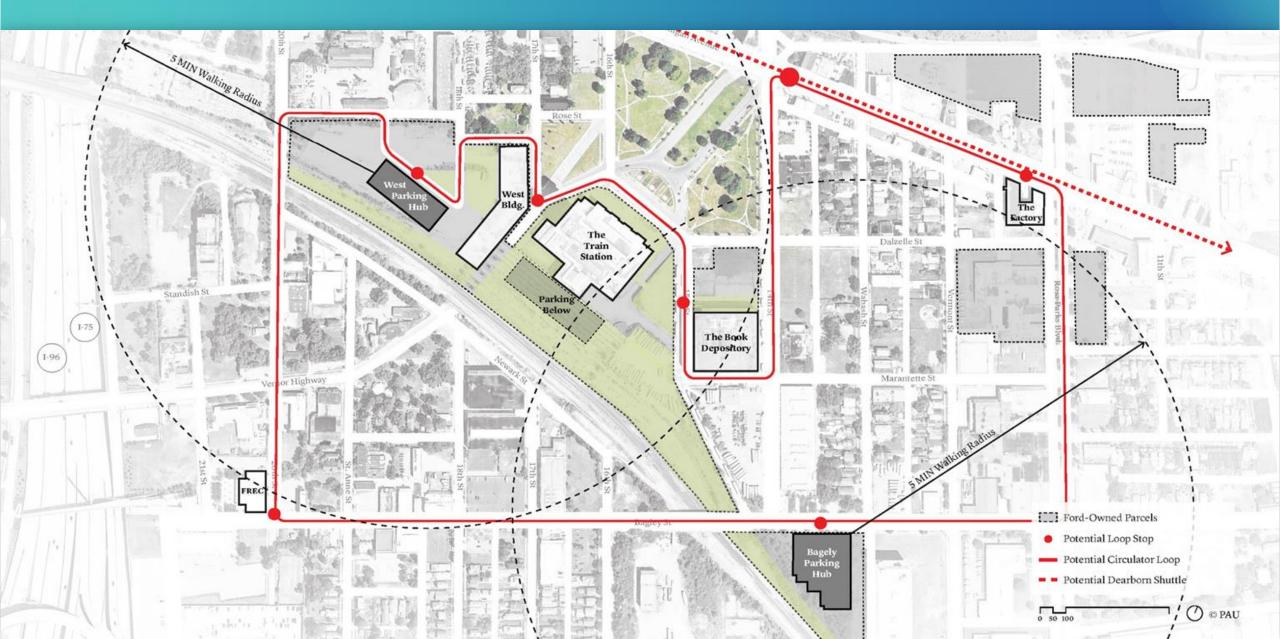






Manage Parking Through New District Garages





Bagley Parking Hub: Site Map





Bagley Parking Hub Conceptual View







Adopting a holistic approach to sustainability:

- One of USA's largest adaptive reuse projects
- Ecological restoration and stormwater management
- Energy and carbon reduction development powered 100% by renewable energy
- Community empowerment & establishing partnerships
- Employee health and wellbeing
- Improving access and creating the future of sustainable mobility





Community Engagement

Partnership With The Community





Community Communications





Website michigancentral.com



Information Center 1907 Michigan Ave



FREC 2826 Bagley St



Newsletters
Door-To-Door & Digitally



Email Corktown@ford.com





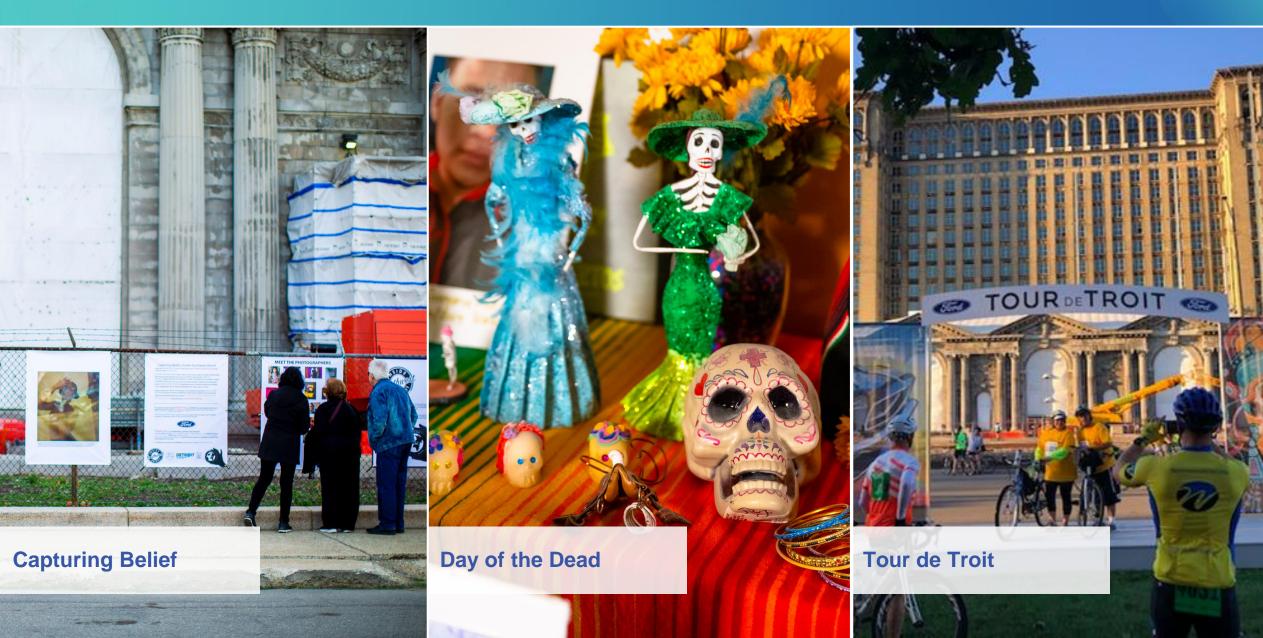
Facebook facebook.com/michigancentral



Listening & Learning Sessions Virtual Sessions

Supporting Neighborhood Events



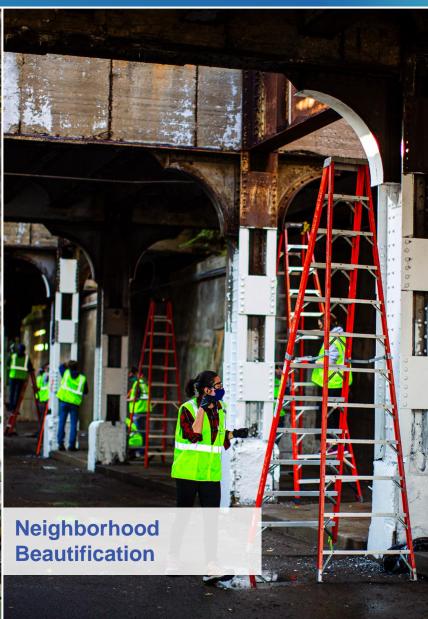


Creating Opportunities for Equity



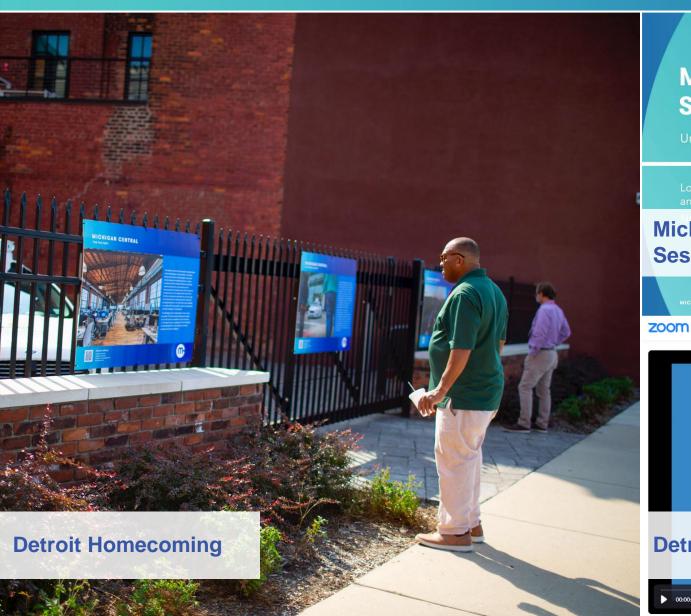






Innovation and Business Community Engagement





Michigan Central Sessions

Urban Food Innovation

Michigan Central Sessions



FoodLab (Moderator)



Flowers of Vietnam





Good Cakes and Bakes



Keynote: Laying the Foundation for Michigan Ce... - Shared screen with speaker view

Download (3 files

Chat Messages

Good afternoon All! **Detroit Startup Week**

Hello everyone! stephenramos1



Laying The Foundation For Michigan Central

Ford Collaborates With Newlab On

Detroit Startup Week

00:00:00 / 00:58:27 C)



Hello from Cincy USA. Congrats Ford, Newlab, and Startup Detroit. I'm excited to learn about the James Courtney Choir is great! Welcome everyone to Detroit Startup Week Virtual - Day 5. Welcome everyone!

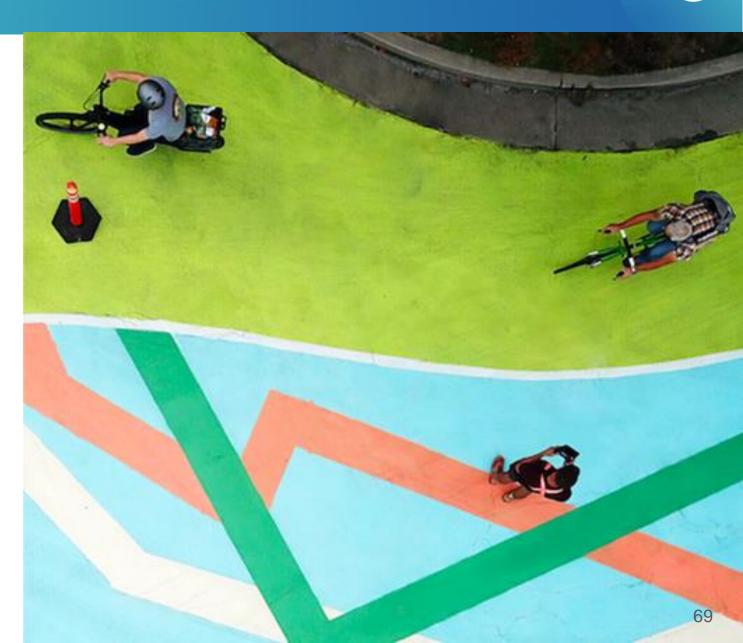
Accessible Streets Studio

- Extensive community engagement
- Four areas of focus: Easier first/last mile,
 Welcoming & safe streets, Access to mobility information, Access to essential resources
- Near completion of research phase
- Engaging startups to pilot solutions

Mobility Studio

- Engaging EV car owners & residential building managers about EV charging
- Hiring a Detroit-based project manager
- Hosting a mobility studio webinar in mid-December on how transformative technology is shaping mobility and Michigan is emerging as a leader

To learn more please email AccessibleStreets@Newlab.com



Ford Resource & Engagement Center (FREC)



- Mercado Food Hub
 - Mon 10am to 1pm
 - o Tue − 10am to 1pm
 - ∘ Wed 2pm to 5pm
 - ∘ Sat 10am to 1pm
- Fresh Market Pantry
 - Thu (open to general public)5pm to 7pm
- Please contact the FREC directly for more information on legal, accounting and SER Metro services
 - o 313-963-8880
 - www.fordfund.org/frecsouthwest



Ford Fund



Ford Fund COVID-19 Response: SE Michigan



1 Million+

Pounds of food distributed in southeast michigan

Distributed through FREC curbside and delivery food pantry

Food boxes and fresh produce provided to:

- Vista Maria
- Alternatives for Girls
- Matrix Human Services



400+

Trips completed through Ford and Lincoln mobility solutions

3,000+

Food Boxes Distributed

98

PPE Deliveries

3,750

Pope Francis Meals Provided 11,000+

Corktown Restaurant Meals Delivered To Henry Ford Health Care Workers

30,000

Face Shields
Delivered To Detroit
First Responders

39

Trips To The Salvation Army Of Cleaning Supplies

60

Free SW Detroit
Restaurant Deliveries
To Local Residents

1,000

Hot Meals Delivered for Thanksgiving







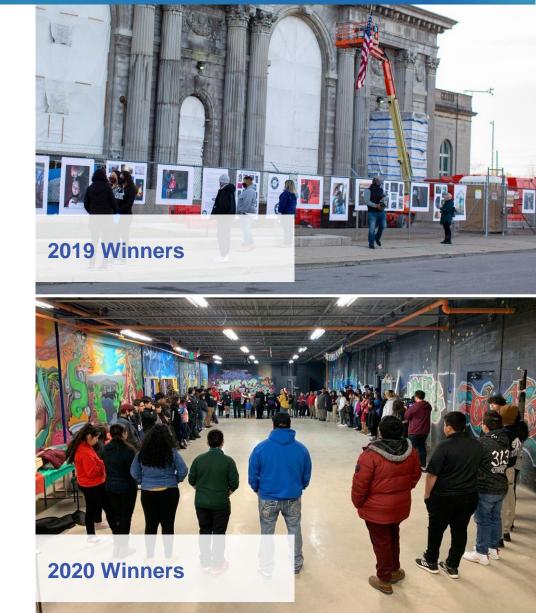






Community Grant Funding

- In our CBO agreement, we have funds of \$2 million related to workforce and community identified programs.
- In 2019, \$250,000 to celebrate Culture and Heritage.
- In our June 2020 community meeting, we asked how to allocate this year's \$250,000 grant. The community told us the top priority was youth education.
- With the community's input, we awarded the grant to two organizations.
 - Detroit Hispanic Development Corporation
 - Burton International Academy





Workforce Development

Fast Track Job Program



- Leveraging existing training, through the Workforce Development Institute, Michigan Building Construction Trades and Detroit at Work.
- Program will identify a cohort of 25 individuals from Detroit, with priority given to residents who live in the impact area.
- Individuals selected for the 4-month program will be compensated and receive wrap-around support.
- If you are interested, please go to DetroitAtWork.com for more information on how to enroll.



Fast Track Job Program Timeline



2020 2021

July 6 DETROIT AT WORK

Register & enroll to ensure training is complete to join second COHORT

September 8
FIRST COHORT
BEGINS WORK

January 15
FIRST COHORT
COMPLETED

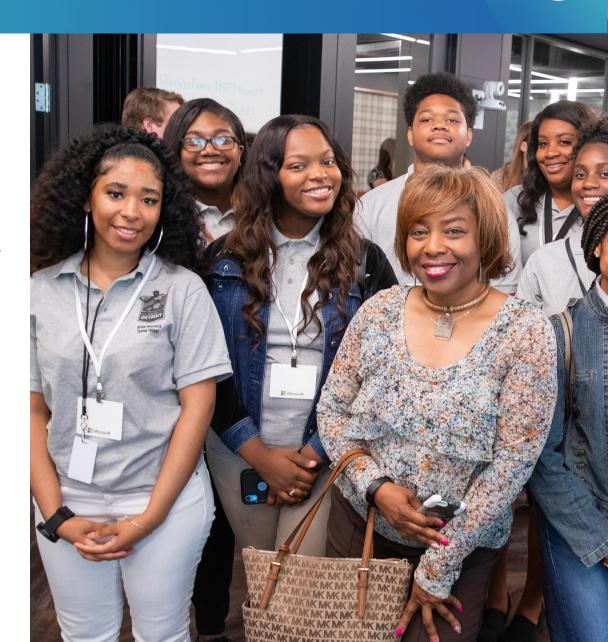
SECOND COHORT ANNOUNCED

February 9
SECOND COHORT
BEGINS WORK

August 24 NOTIFY CANDIDATES

First COHORT will be chosen from applicants that have gone through the Access for All program and the Michigan Building and Construction Trades Apprentice Program. First consideration will be given to applicants from the Impact Zone.

- Michigan Central is supporting GDYT with a \$1M commitment.
 - \$500K this year; \$500K in subsequent years.
 - Part of the CBO agreement.
- In 2020, this funding supports 391 paid summer internships.
- 3 Michigan Central-supported interns went into the RAM masonry program at the Michigan Central development in 2020. 9 more individuals to join them in 2021. The remaining 300 will have paid virtual internship experiences.





Construction Updates

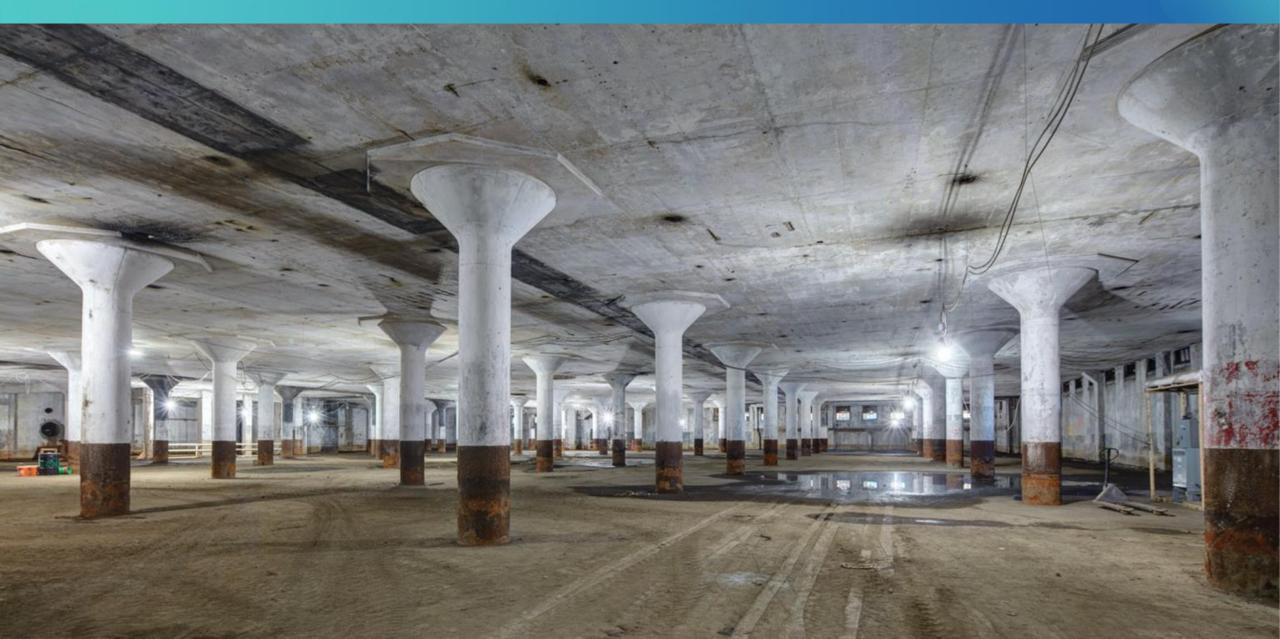
Book Depository: Exterior Existing Condition





Book Depository: Interior Existing Condition





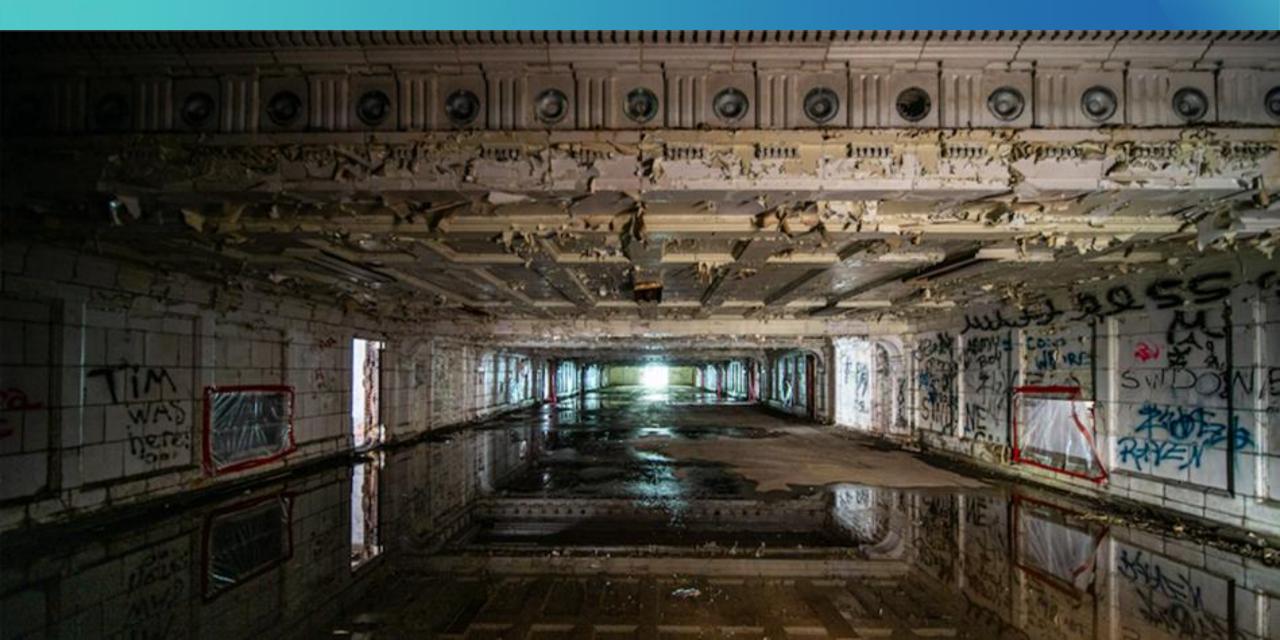
Bagley Parking Hub Site



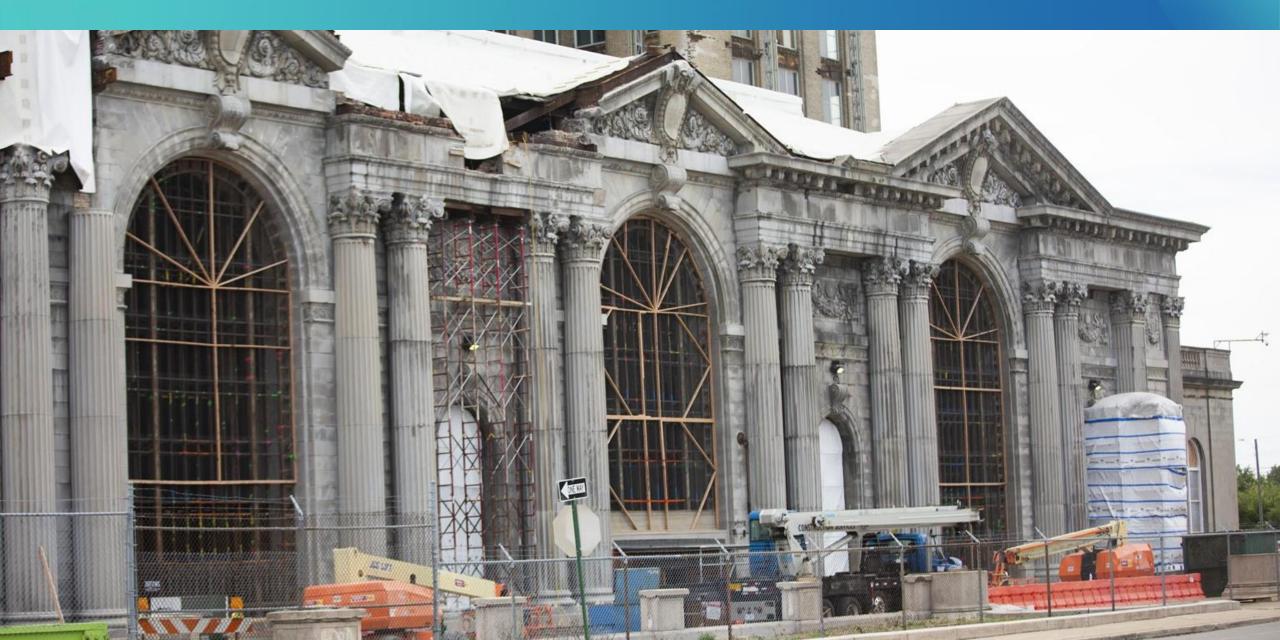


Michigan Central Station Platform Underpass

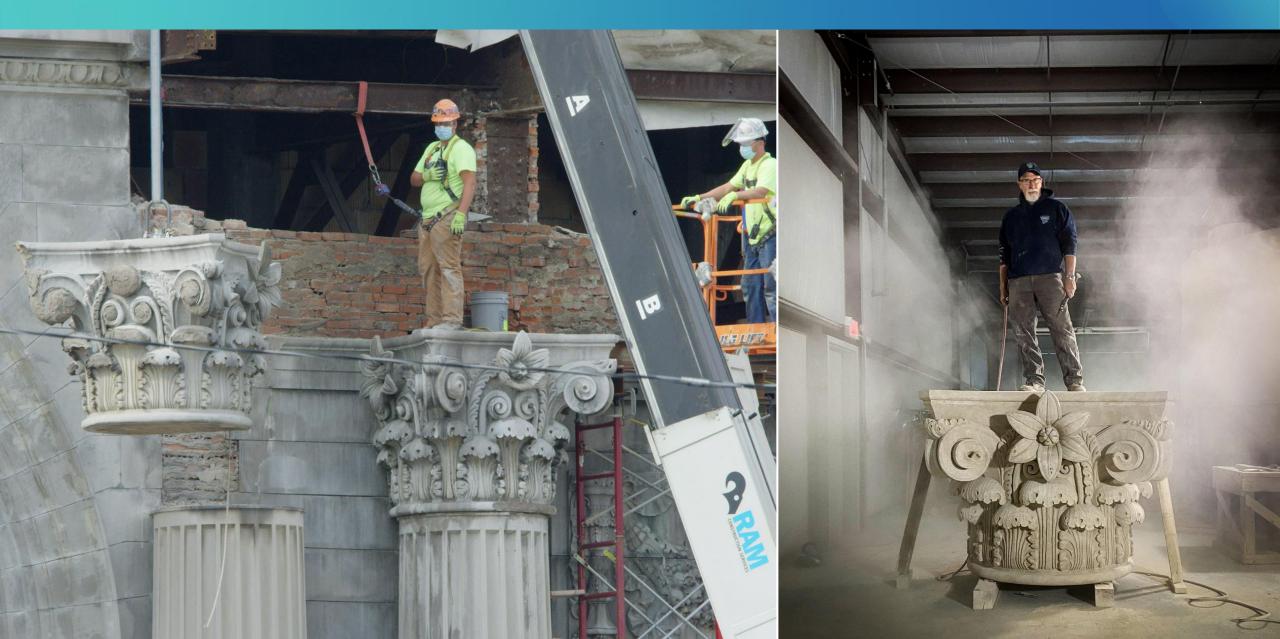












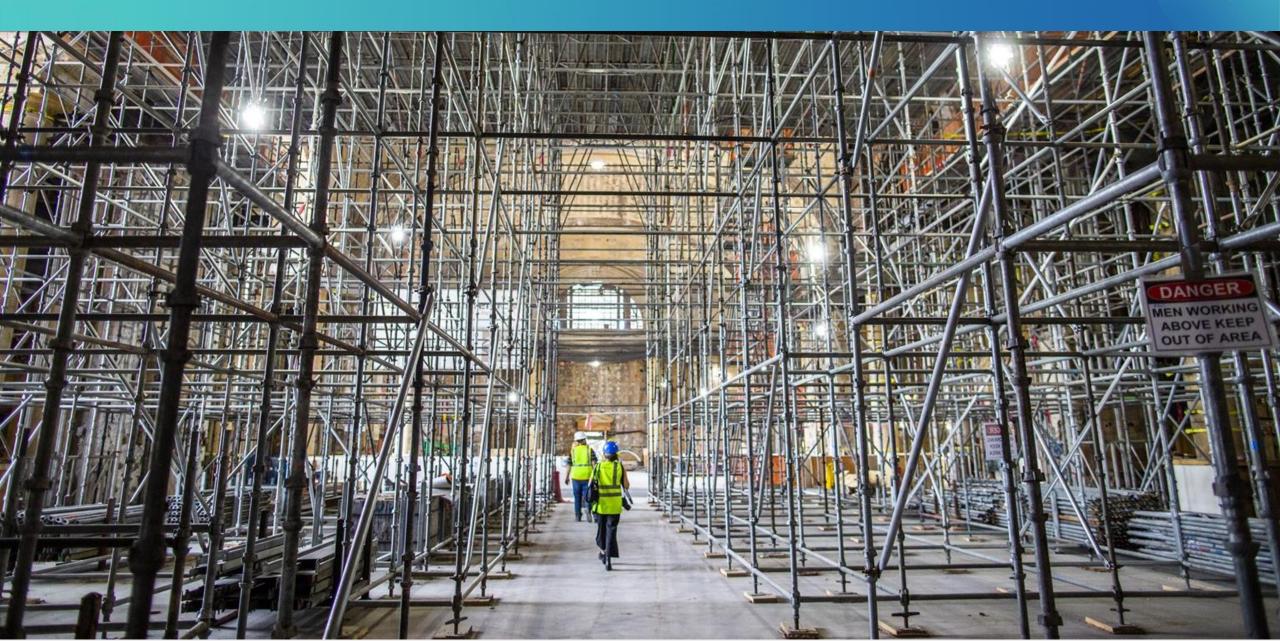




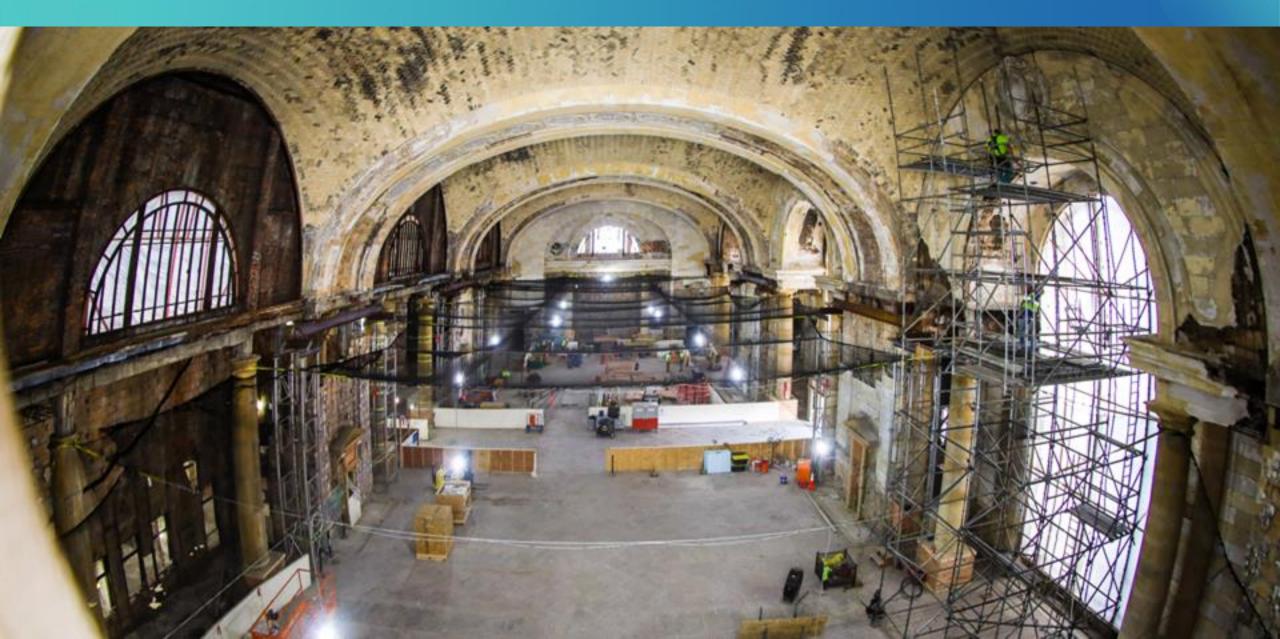




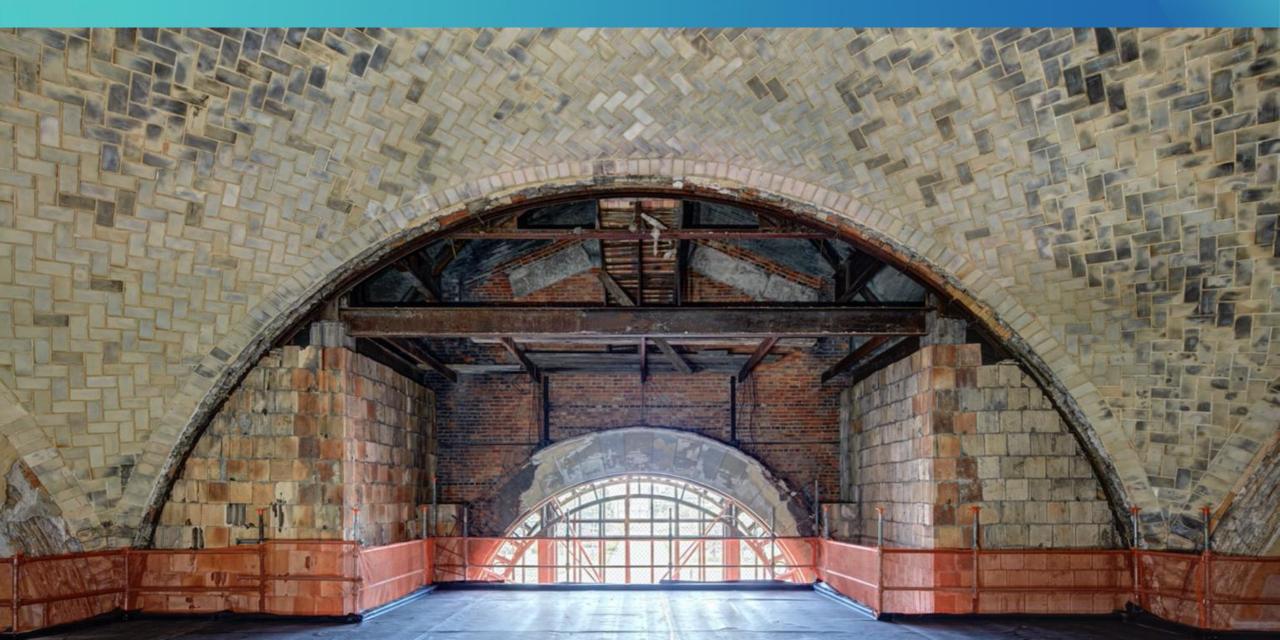




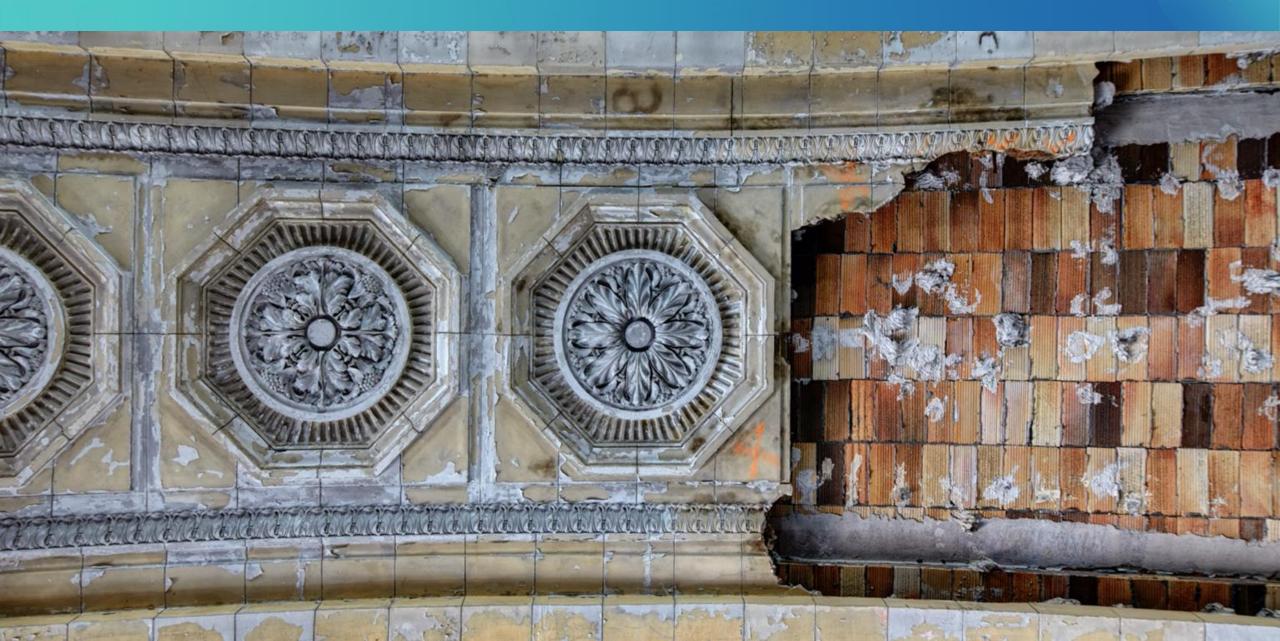










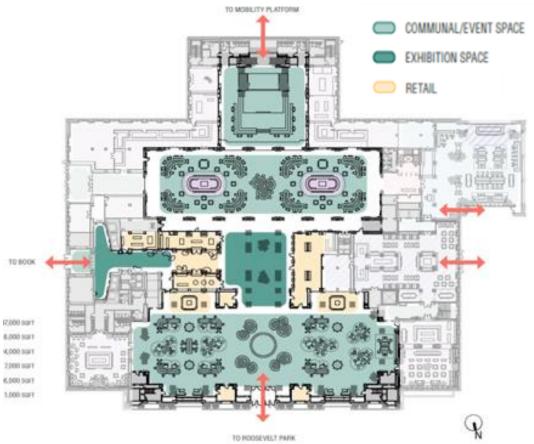


Michigan Central Station Conceptual Programming





MCS Ground Level Programming



Construction Timeline





Michigan Central - NAC Discussion





Michigan Central – General Q & A







Thank you.

We are excited to build the future with you.