AGENCY PLAN: MISSION, GOALS AND BUDGET SUMMARY

MISSION:

The City of Detroit Department of Administrative Hearings (DAH) provides quality administrative hearings in a timely, efficient and cost-effective manner, with respect for the dignity of individuals and their due process rights.

AGENCY GOALS:

- 1. Adjudicate blight code violations issued by authorized city agents, with sensitivity to their impact on the escalating problem of blight in Detroit.
- 2. Enhance collectibility of fines and fees, through garnishments and liens utilizing the Department's decisions and orders.

AGENCY FINANCIAL SUMMARY:

| | 2010-11 | | 200 | 9-10 | | 2010-11 | | Increase |
|----|-----------|-----------------------------|-----|------|-----|-----------|----|-----------|
|] | Requested | | Bu | dget | Rec | commended | (| Decrease) |
| \$ | 2,026,402 | City Appropriations | \$ | 1 | \$ | 1,786,246 | \$ | 1,786,245 |
| \$ | 2,026,402 | Total Appropriations | \$ | 1 | \$ | 1,786,246 | \$ | 1,786,245 |
| \$ | 959,254 | City Revenues | \$ | 1 | \$ | 953,700 | \$ | 953,699 |
| \$ | 959,254 | Total Revenues | \$ | 1 | \$ | 953,700 | \$ | 953,699 |
| \$ | 1,067,148 | NET TAX COST: | \$ | _ | \$ | 832,546 | \$ | 832,546 |

AGENCY EMPLOYEE STATISTICS:

| 2010-11 | | 2009-10 | 03-31-10 | 2010-11 | Increase |
|-----------|-----------------|---------------|---------------|-------------|------------|
| Requested | | <u>Budget</u> | <u>Actual</u> | Recommended | (Decrease) |
| <u>6</u> | City Positions | <u>0</u> | <u>6</u> | <u>6</u> | <u>6</u> |
| 6 | Total Positions | 0 | 6 | 6 | 6 |

ACTIVITIES IN THIS AGENCY:

| | 200 | 9-10 | 2 | 2010-11 | | Increase |
|----------------------|-----------|------|-----|-----------|------------|-----------|
| | <u>Bu</u> | dget | Rec | ommended | <u>(</u> 1 | Decrease) |
| | \$ | 1 | \$ | 1,786,246 | \$ | 1,786,245 |
| Total Appropriations | \$ | 1 | \$ | 1,786,246 | \$ | 1,786,245 |

DEPARTMENT OF ADMINISTRATIVE HEARINGS ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: BLIGHT VIOLATIONS ADJUDICATION

The DAH is a quasi-judicial tribunal that provides expedient, independent and impartial adjudication of municipal ordinance violations. This activity houses ticket processing, security, and information technology contractors. The tribunal is run by a Director, Manager, Principal Accountant, three support staff, and the Hearings Officers.

The DAH is an innovative approach to enforcing the Detroit City Code as it applies to property maintenance and blight prevention. The department's focus is to resolve blight violations in an effort to improve the quality of life of Detroit residents. Blight violations have a major impact on the quality of life in Detroit and DAH operates effectively to handle those violations.

GOALS:

- 1. Adjudicate unlimited numbers of blight code violations issued by authorized City agents, with sensitivity to their impact on the escalating problem of blight in Detroit.
- 2. Enhance collectibility of fines and fees, through garnishments and liens utilizing the Department's decisions and orders.

MAJOR INITIATIVES FOR FY 2010-11:

The DAH opened its doors in January 2005 at 561 East Jefferson. Since then, 210,322 blight violation notices have been issued by the enforcing agencies and 200,152 DAH hearings have been held. The total future volume of violations and hearings is not known, but it is expected to decrease. The decrease is due to the expected deterrent effects of increased enforcement as these efforts continue throughout the city.

The DAH was an integral part of the Blight Enforcement Group that reconfigured the code enforcement process to focus on compliance with Detroit City Codes versus a system geared toward revenue collection. The Blight Enforcement Working Group accomplished the reconfigured focus toward compliance by the following initiatives:

- 1. Creation of a "warning" system before the issuance of a blight ticket;
- 2. Amending Chapters 8.5 and 22 of the City Code to:
 - a. Reduce the fine amounts;
 - b. Allow for property owners to prove compliance to get a fine waiver; and allow for hearing officers to consider a number of factors in determining the amount of the fine to be assessed.

The DAH implemented a Web Interface Technology Initiative to enhance citizens' access to blight violation information on the city's official website. Additionally, the DAH completed technical development of online webbased and interactive voice response (IVR) systems for automated payments of blight violation notices. DAH is moving toward implementation of both systems.

The DAH continued implementation of the Community Docket and Judgment Responsibility Program Initiatives. The Community Docket Initiative is a collaborative effort between the Detroit Police Department, neighborhood-based groups and the DAH. Community and neighborhood groups report blight observed in their areas to DPD ticket writers; a specialized DAH docket is created so that all the tickets issued for the reported violations in a particular neighborhood can be heard at the same date and time; and the hearings are held in the evening to enable the community members to attend the hearing on the violations that they reported. The Judgment Responsibility Program Initiative (JRP) is a very successful notification effort implemented to increase compliance with DAH orders and judgments. The JRP collection approach was developed by DAH to aggressively focus on collection of delinquent fines owed to DAH.

PLANNING FOR THE FUTURE FOR FY 2010-11, FY 2011-12, and BEYOND:

The DAH is a part of the Core Restructuring Team that is working to consolidate all administrative hearings in the City of Detroit for purposes of efficiency, effectiveness and cost savings. The departments with administrative hearings that may be consolidated into an omnibus administrative hearings bureau include:

- 1. Municipal Parking Department
- 2. Buildings and Safety Engineering
- 3. Health and Wellness Promotion

DAH is relocating to the Coleman A. Young Municipal Center. This move will provide enhanced accessibility and convenience for residents.

BLIGHT VIOLATIONS ADJUDICATION MEASURES AND TARGETS

| Type of Performance Measure: | 2007-08 | 2008-09 | 2009-10 | 2010-11 |
|--|-------------|-------------|------------|-------------|
| List of Measures | Actual | Actual | Projection | Target |
| Outputs: Units of Activity directed toward Goals | | | | |
| Number of zoning division violations heard | 319 | 256 | 256 | 256 |
| Number of environmental division violations heard | 10,291 | 8,516 | 8,516 | 8,516 |
| Number of property maintenance division violations heard | 35,657 | 30,009 | 30,009 | 30,009 |
| Average number of days between violation issuance and hearing date | 60 | 60 | 60 | 60 |
| Percent of Decisions and Orders appealed | 0.08% | 0.1% | 0.1% | 0.1% |
| Percent of Decisions and Orders overturned | 27% | 26% | 26% | 26% |
| Efficiency: Program Costs related to Units of Activity | | | | |
| Percent of Orders in delinquency | 73% | 61% | 61% | 61% |
| Percent of cases that are no-show | 58% | 58% | 58% | 58% |
| Activity Costs | \$1,866,024 | \$2,193,173 | \$1 | \$1,786,246 |

CITY OF DETROIT

Department of Administrative Hearings Financial Detail by Appropriation and Organization

| Administration | · - | 009-10 edbook | | | Final Mayor's | |
|---------------------------------------|-----|------------------|-----|---------------|---------------|---------------|
| Blight Violation Adjudication | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT |
| APPROPRIATION ORGANIZATION | | | | | | |
| 11159 - Blight Violation Adjudication | | | | | | |
| 450010 - Administration | 0 | \$1 | 6 | \$2,026,402 | 6 | \$1,786,246 |
| APPROPRIATION TOTAL | 0 | \$1 | 6 | \$2,026,402 | 6 | \$1,786,246 |
| ACTIVITY TOTAL | 0 | \$1 | 6 | \$2,026,402 | 6 | \$1,786,246 |

CITY OF DETROIT Budget Development for FY 2010-2011 Appropriations - Summary Objects

| | 2009-10 Redbook | 2010-11 Dept Final Request | 2010-11 Mayor's Budget Rec | |
|--|--------------------|----------------------------------|----------------------------------|--|
| AC0545 - Blight Violation Adjudication | | | | |
| A45000 - Department of Administrative He | earings | | | |
| SALWAGESL - Salary & Wages | 0 | 386,712 | 387,185 | |
| EMPBENESL - Employee Benef | 0 | 241,250 | 298,661 | |
| PROFSVCSL - Professional/Cor | 1 | 847,108 | 921,362 | |
| OPERSUPSL - Operating Suppli | 0 | 40,580 | 15,000 | |
| OPERSVCSL - Operating Servic | 0 | 459,752 | 164,038 | |
| CAPEQUPSL - Capital Equipme | 0 | 5,000 | 0 | |
| OTHEXPSSL - Other Expenses | 0 | 46,000 | 0 | |
| A45000 - Department of Administrativ | 1 | 2,026,402 | 1,786,246 | |
| AC0545 - Blight Violation Adjudication | 1 | 2,026,402 | 1,786,246 | |
| Grand Total | 1 | 2,026,402 | 1,786,246 | |

CITY OF DETROIT Budget Development for FY 2010-2011 Appropriation Summary - Revenues

| | 2008-09 Actuals | 2009-10 Redbook | 2010-11 Dept Final | 2010-11 Mayor's | Variance |
|--|--------------------|--------------------|-----------------------|--------------------|----------|
| | | | Request | Budget Rec | |
| A45000 - Department of Administrative Hear | ir | | | | |
| 11159 - Blight Violation Adjudication | | | | | |
| 446100 - Administration Fee | 139,609 | 1 | 677,922 | 121,000 | 120,999 |
| 448115 - Other Fees | 0 | 0 | 0 | 527,000 | 527,000 |
| 448150 - Other Fees-State | 11,634 | 0 | 0 | 0 | 0 |
| 448300 - Circuit Court Appeals F | 125 | 0 | 400 | 400 | 400 |
| 448301 - Motion Fee | 2,930 | 0 | 6,000 | 3,000 | 3,000 |
| 449165 - Personal Services-Eng | 0 | 0 | 200,000 | 200,000 | 200,000 |
| 472100 - Other Forfeits And Pen | 300 | 0 | 300 | 300 | 300 |
| 472117 - Late Payment Fee | 99,183 | 0 | 74,432 | 100,000 | 100,000 |
| 472150 - Other Miscellaneous | 2,087 | 0 | 200 | 2,000 | 2,000 |
| 11159 - Blight Violation Adjudication | 255,868 | 1 | 959,254 | 953,700 | 953,699 |
| A45000 - Department of Administrative He | 255,868 | 1 | 959,254 | 953,700 | 953,699 |
| Grand Total | 255,868 | 1 | 959,254 | 953,700 | 953,699 |

CITY OF DETROIT MAYOR'S 2010-2011 RECOMMENDED BUDGET

Department of Administrative Hearings

| Appropriation Organization Classification | REDBOOK FY 2009 2010 FTE | DEPT REQUEST FY 2010 2011 FTE | MAYORS FY 2010 2011 FTE |
|--|-----------------------------|----------------------------------|----------------------------|
| 11159 - Blight Violation Adjudication 450010 - Administration | | | |
| Office Assistant III | 0 | 1 | 1 |
| Office Assistant III-Exempted | 0 | 1 | 1 |
| Principal Accountant | 0 | 1 | 1 |
| Mgr of Administrative Hearings | 0 | 1 | 1 |
| Dir of Administrative Hearings | 0 | 1 | 1 |
| Admin Asst GD II-Admin Hearing | 0 | 1 | 1 |
| Total Administration | 0 | 6 | 6 |
| Total Blight Violation Adjudication | 0 | 6 | 6 |
| Agency Total | 0 | 6 | 6 |