DEPARTMENTAL BUDGET INFORMATION WATER (41)

MISSION

The Detroit Water and Sewerage Department (DWSD) will exceed our customers' expectations through innovative treatment and transmission of water and wastewater that promote healthy communities and economic growth.

DESCRIPTION

The Water Supply System is administratively part of the Detroit Water and Sewerage Department while maintained as a separate fund in the City of Detroit's accounting system. The department operates five water treatment plants and 20 booster (re-pumping) stations and 19 reservoirs. Of these five water plants, two plants are located in Detroit and one each in Allen Park, Dearborn and Port Huron. There are three sources of raw water supply -- Detroit River at Fighting Island, Detroit River at Belle Isle and Lake Huron north of Port Huron. DWSD's five water treatment. plants pump an average of 600 million gallons of clean drinking water each day.

The Water Supply System's primary role is to provide potable water for nearly four million residents in Southeastern Michigan, delivered at various points in the system at adequate pressure to meet our customers' The water provided conforms to needs. standards required applicable as Michigan's Safe Drinking Water Act. The department furnishes sufficient water pressure and pipeline service to ensure acceptable fire protection.

The water system serves a total population of nearly four million people in Detroit and in 127 other communities within a 1,079-square mile service area in southeastern Michigan. The main administrative offices are located at 735 Randolph in downtown

Detroit. Approximately 3,438 miles of transmission and distribution mains within the City of Detroit and 402 miles of transmission lines in the remaining service area are owned and maintained by the department.

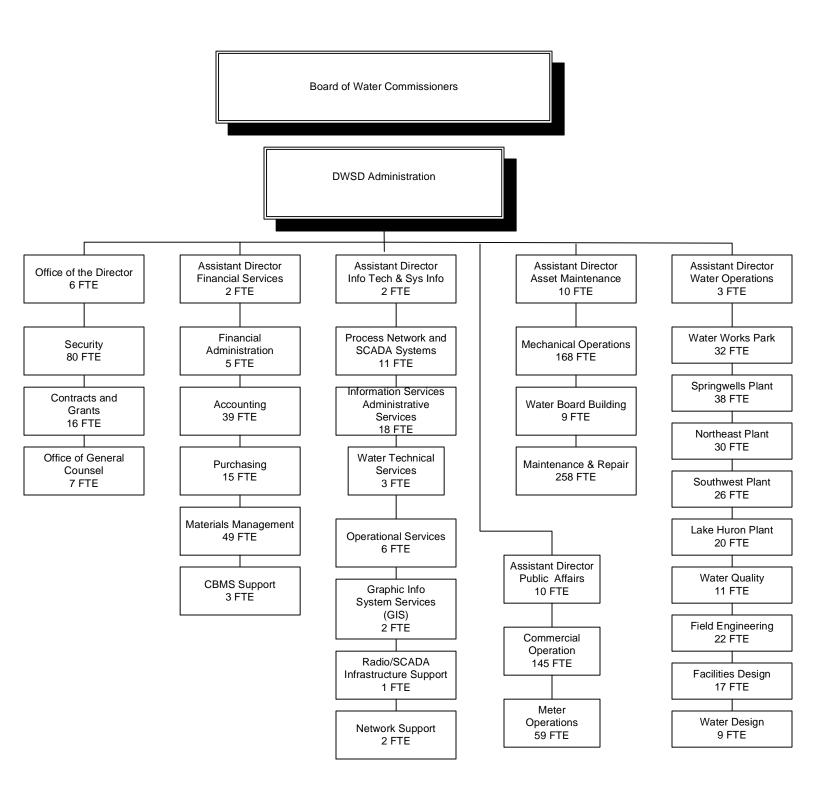
MAJOR INITIATIVES FOR FY 2012-13

- The department is upgrading EMPAC, a work order asset management application to replace the current version that is no longer supported by the vendor.
- As a result of the November 4, 2011 decision by Judge Cox, DWSD is establishing its own Human Resources, Law and Procurement divisions to achieve sustained compliance.

PLANNING FOR THE FUTURE FOR FY 2013-14, FY 2014-15 and BEYOND

- DWSD is initiating a study contract that will update the current water master plan that is expected to be completed in two years. The Master Plant Update will provide strategic direction for mid- and long-term capital planning for the five water treatment plants, booster stations, water mains and transmission mains in the next 20 years.
- Springwells Water Treatment Plant is the oldest plant and requires significant rehabilitation. Major capital improvements including 1958 Filter Rehabilitation (SP-563) are planned for the plant, which will restore filtration capacity, sustain the useful service life of the buildings and process treatment infrastructure, and protect water quality and public health. SP-563 is expected to be completed in four to five years.

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PERFORMANCE GOALS MEASURES AND TARGETS

| Type of Performance Measure: | 2011-12 | 2012-13 | 2013-14 |
|---|-------------|-------------|-------------|
| List of Measures | Actual | Projection | Target |
| Inputs: Resources Allocated or Service Demands Made | | | |
| Wholesale Meter Replacement | 15 | 15 | |
| Commercial/Industrial Meter Replacement (System Total – | | | |
| 16,000) | 300 | 50 | |
| Residential Meter Replacement (System Total 260,000) | 15,000 | 15,000 | |
| Outputs: Units of Activity directed toward Goals | | | |
| Populations served – City | 900,000 | 900,000 | 900,000 |
| Populations served – Suburban | 3.3 Million | 3.3 Million | 3.3 Million |
| Main leaks and breaks repaired | | | |
| Fire hydrants repaired or replaced | | | |

DEPARTMENTAL BUDGET INFORMATION WATER (41)

EXPENDITURES

| | 2011-12 | | 2013-14 | | |
|--------------------|-------------------|-------------------|-------------------|-------------------|----------|
| | Actual | 2012-13 | Mayor's | Variance | Variance |
| | Expense | Redbook | Budget Rec | | Percent |
| Salary & Wages | \$ 118,711,547 | \$ 40,083,772 | \$ 31,812,623 | \$ (8,271,149) | -21% |
| Employee Benefits | 103,153,045 | 30,170,634 | 37,616,950 | 7,446,316 | 25% |
| Prof/Contractual | 120,568,468 | 30,023,629 | 43,031,117 | 13,007,488 | 43% |
| Operating Supplies | 16,190,919 | 22,892,862 | 19,061,369 | (3,831,493) | -17% |
| Operating Services | 54,478,953 | 51,655,145 | 47,240,015 | (4,415,130) | -9% |
| Capital Equipment | 5,189,943 | 7,508,277 | 7,508,277 | - | 0% |
| Capital Outlays | 546 | 84,757 | 63,717 | (21,040) | -25% |
| Fixed Charges | 150,459,906 | 172,895,200 | 182,943,500 | 10,048,300 | 6% |
| Other Expenses | 15,421,001 | 38,577,979 | 27,458,771 | (11,119,208) | -29% |
| TOTAL | \$ 584,174,328 | \$ 393,892,255 | \$ 396,736,339 | \$ 2,844,084 | 1% |
| POSITIONS | - | 1,717 | 1,453 | (264) | -15% |

REVENUES

| | 2011-12 | | 2013-14 | | |
|--------------------------|-------------------|----------------|----------------|-----------------|----------|
| | Actual | 2012-13 | Mayor's | Variance | Variance |
| | Expense | Redbook | Budget Rec | | Percent |
| Fines/Forfeits/Penalties | \$ 114,007 | \$ - | \$ - | \$ - | 0% |
| Rev from Use of Assets | 83,289,273 | 2,744,100 | 2,825,900 | 81,800 | 3% |
| Sales & Charges | 347,609,649 | 389,936,000 | 391,964,800 | 2,028,800 | 1% |
| Sales of Assets | 406,505 | - | - | - | 0% |
| Miscellaneous | 397,625 | 1,212,155 | 1,945,639 | 733,484 | 61% |
| TOTAL | \$ 431,817,059 | \$ 393,892,255 | \$ 396,736,339 | \$ 2,844,084 | 1% |